

TOWN OF TOLLAND



FY 2009-2010

OPERATING AND CAPITAL BUDGET

INCLUDING

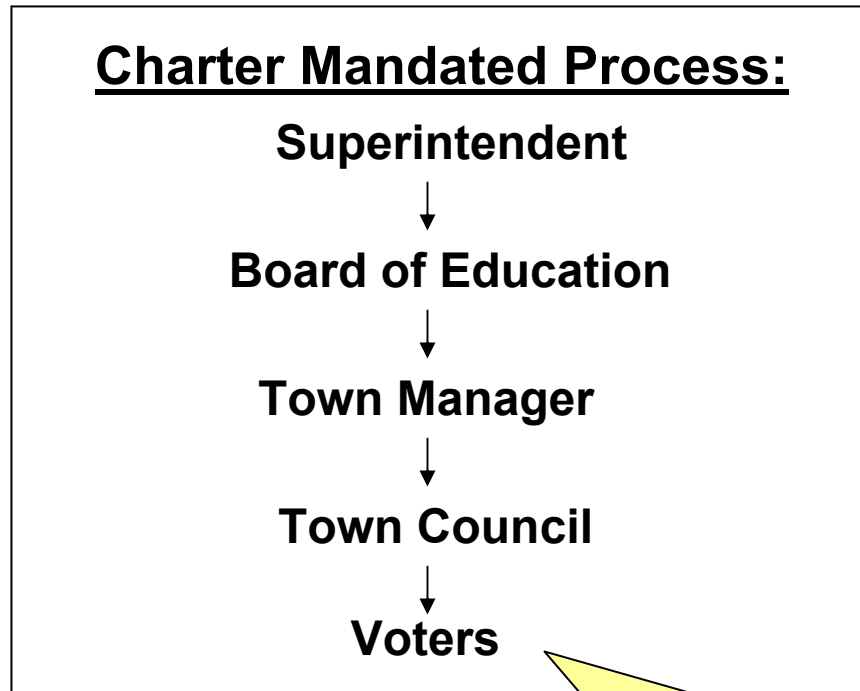
5 YEAR CAPITAL IMPROVEMENT PLAN

As Proposed by Town Manager, Steven R. Werbner

April 2, 2009

BUDGET PROCESS

Development of the budget begins in October with the preparation of the Board of Education request and culminates in May/June with the Town Referendum.



Referendum is May 5, 2009 and, if the budget is defeated, votes are every two weeks until a budget is passed.

A budget should be a financial plan that is understandable, seen in its entirety, and reflect expenditure needs in light of revenue realities.

The budget should be the centerpiece of a thoughtful ongoing decision-making process for allocating resources and setting priorities and direction that the Town Council and residents believe accurately reflects the financial needs of the Town operations.

In terms of the Board of Education, the Town Manager and Town Council, by State law, can only determine a bottom line number. The allocation of resources is the sole prerogative of the Board of Education.

TOWN MANAGER'S BUDGET GOAL FOR FY09-10

**Produce a budget that
can be approved by a majority of voters
as initially presented**

THIS BUDGET WILL:

Maintain important services

**Continue to provide a quality
education for our children**

**Slightly reduce taxes during
extremely difficult economic times**



BUDGETS

Basic Facts:

- **Budgets are heavily influenced by the surrounding environment.**
- **Governmental services at all levels are vitally important to the well being of residents and businesses.**
- **Cost of government, like any other business, increases on a yearly basis whether it be due to growing school enrollments, aging infrastructure, rising energy and insurance costs, or new mandates.**
- **Governments, like any other business, continually look for ways to provide services in a more efficient way.**

BUDGETS

Basic Facts:

- **Local government is limited by State law in regard to its ability to raise funds. Therefore, we are heavily dependent on property taxes and State revenues as sources of revenue to fund local programs.**
- **Factoring in inflation: State aid to municipalities on a state-wide basis would decrease by 0.6% or \$45 million. The level of State aid to municipalities is insufficient to meet the growing cost to towns and cities and places an unacceptable burden on the local property tax.**
- **Local governments cannot continue to provide the same level of service if expenditures are going to be reduced for a sustained period of time.**

BUDGETS

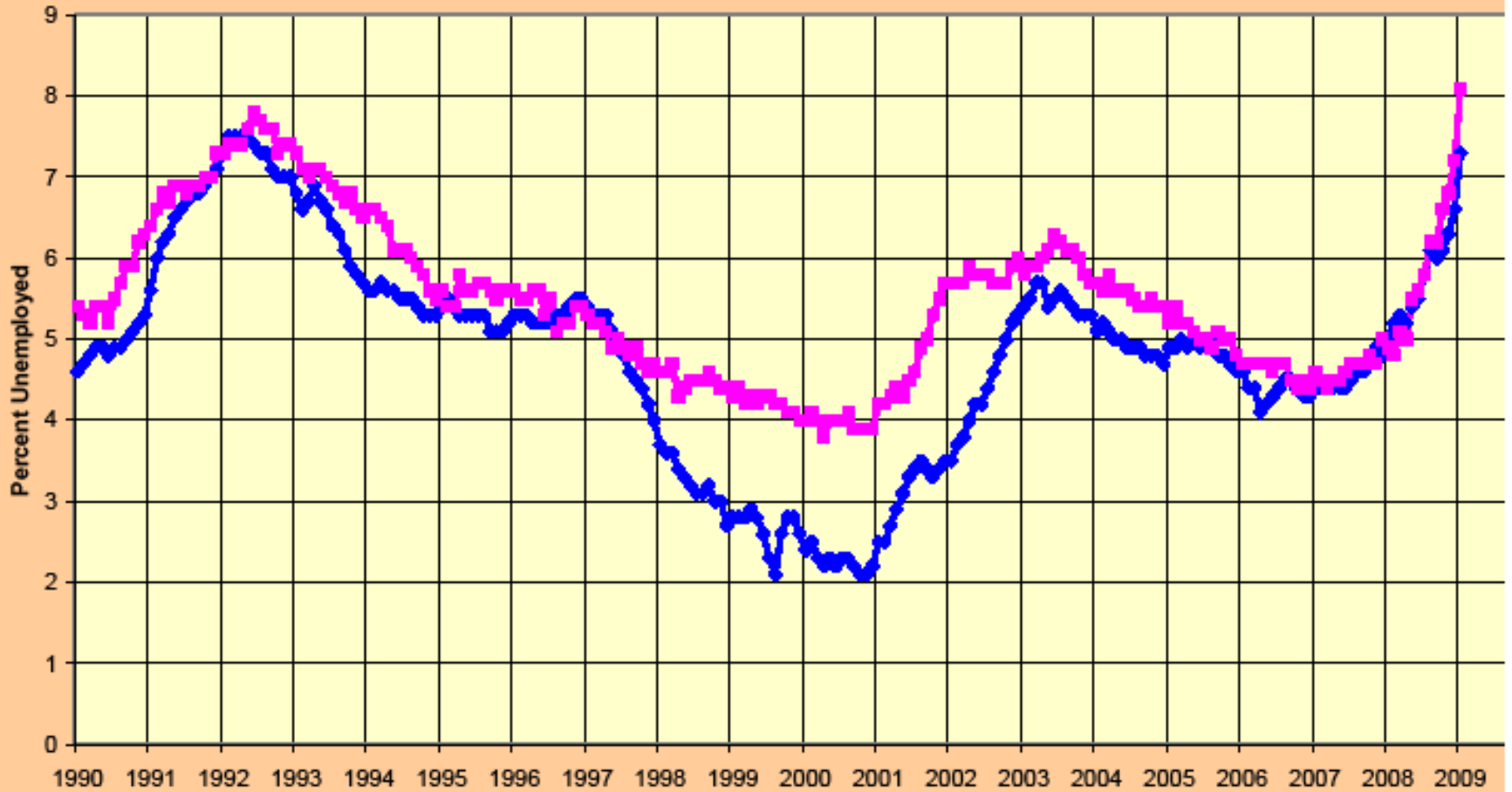
Basic Facts:

- **We know that senior citizens on fixed incomes are finding it difficult to stay in their homes; that working people are losing jobs at staggering rates; that government workers in many communities including Tolland have accepted wage freezes and other concessions to help reduce expenditures; and that our children, once grown, cannot afford to live in their hometowns and may find it difficult to secure employment in the area.**

Connecticut Employment



U.S. and Connecticut Unemployment Rate



***Projected Reductions in Revenue
Impact Current and
Next Year's Budget***

Comparisons Through March 19, 2009

REVENUES:							
ACCOUNT	BUDGET	BUDGET AS OF 3/19	PROJECTED COLLECTION AS OF 3/19	ACTUAL COLLECTION AS OF 3/19	% OF BUDGET	YEAR-END PROJECTION	VARIANCE FROM BUDGET
Current Year Levy and MVS	\$35,723,710	100%	35,580,815	\$ 35,356,550.00	98.97%	35,606,550.00	\$ (117,160.00)
Prior Years Levy	165,000	67%	110,000	199,002.00	121%	200,779.00	35,779.00
Interest & Liens and Suspense	97,977	67%	65,318	80,285.00	82%	114,427.50	16,450.50
State & Federal Grants	422,299	67%	282,940	392,162.00	93%	464,399.00	42,100.00
Bond Subsidy	288,751	100%	288,751	313,161.00	108%	313,161.00	24,410.00
Interest Subsidy	136,426	50%	66,676	102,793.00	75%	102,792.00	(33,634.00)
Building Permit Fees	220,000	73%	160,600	68,995.00	31%	110,001.21	(109,998.79)
Zoning Permits	12,000	73%	8,760	3,100.00	26%	4,376.47	(7,623.53)
Town Clerk Fees	8,000	73%	5,840	7,931.00	99%	11,196.71	3,196.71
Library Fees	17,000	73%	12,410	12,021.00	71%	16,970.82	(29.18)
Telecommunications Grant	66,028				0%	57,620.00	(8,408.00)
Planning, Zoning & IWC	13,000	73%	9,490	2,222.00	17%	3,136.94	(9,863.06)
Property Conveyance Tax	215,000	73%	156,950	84,420.00	39%	119,181.18	(95,818.82)
Document Recording	100,000	73%	73,000	42,810.00	43%	60,437.65	(39,562.35)
Solid Waste Fees	70,000	58%	40,600	45,271.00	65%	62,607.43	(7,392.57)
Ambulance	89,705	50%	44,853	63,400.00	71%	89,705.00	0.00
Tuition	65,000	67%	43,550	0.00	0%	0.00	(65,000.00)
Interest Income	350,000	50%	175,000	96,607.00	28%	193,200.00	(156,800.00)
Other Revenue	10,917	67%	7,314	26,847.00	246%	26,847.00	15,930.00
Transportation Grant	377,426	0%	333,804	0.00	0%	335,364.00	(42,062.00)
Adult Education	10,939	66%	7,220	7,533.00	69%	11,300.00	361.00
ECS Education Grant	10,759,283	25%	2,689,821	2,689,821.00	25%	10,740,895.00	(18,389.00)
Aid to the Blind	37,870				0%	37,870.00	0.00
Other Grants	20,237	50%	10,119	6,362.00	31%	9,543.00	(10,694.00)
Contribution from Fund Balance	0					0.00	38,700.00
							\$ (545,508.10)

Town Deficit Mitigation Plan

- **Expenditure savings from the Town** **\$150,000**
 - **Committed-to-date expenditure savings from the Board of Education** **\$120,000**
 - **Remainder would be taken from Fund Balance; estimated to be \$300,000**
- \$270,000**

Current Year Personnel Reductions to Address Revenue Shortfalls

- **Close the Teen Center building and reduce the Teen Center Coordinator's position from five hours per week to three hours per month.**
- **Eliminate a 7 hour per week Saturday Library Circulation Assistant.**
- **Eliminate the position of Public Works Coordinator and reclassify the position to a 25 hour per week Solid Waste and Recycling Coordinator at a reduced salary.**
- **Reduce the Highway Administrative Secretary by five hours per week.**
- **Eliminate the position of Highway Working Foreman and create a Laborer position.**
- **Eliminate the 20 hour per week Assistant Town Clerk position.**

Current Year Personnel Reductions to Address Revenue Shortfalls

- **Reduce by ten hours per week the position of Administrative Secretary servicing the Resident Trooper Program and limit the issuance of permits, etc. to designated hours.**
- **Eliminate all Parks & Facilities summer help paid out of the general fund.**
- **Eliminate the 35 hour per week Administrative Secretary II position in the Planning & Community Development Department.**
- **Effective July 1st, eliminate the 17.5 hour per week Deputy Building Official position.**

Town Revenue

2009 - 2010

Changes in State Aid and Other Sources of Revenue for the Next Fiscal Year Over Current Year Revenues

➤ **State Aid for Education**

- **ECS:** 0
- **Public School Transportation:** (87,922)
- **Medicaid:** (13,874)
- **Adult Education:** (898)

➤ **Municipal State and Federal Grants**

- **Miscellaneous Non-Education State Grants:** 26,860
- **PILOT – State-owned property:** (8,789)
- **State Bond and Interest Subsidies:** (53,240)
- **Elderly Circuit Breaker & Freeze:** (189)
- **Manufacturers Equipment Reimbursement:** (4,000)
- **Pequot Funds:** (22,394)

STATE AND FEDERAL GRANTS: (164,446)

Changes in State Aid and Other Sources of Revenue for the Next Fiscal Year Over Current Year Revenues

➤ State and Federal Grants:	(164,446)
➤ All Other Non-Tax Revenue:	
● Prior year taxes, interest, liens and telecommunications tax:	(62,652)
● Charges for current services:	(286,876)
● Building fees & other permits:	(103,775)
● Interest and other revenues:	<u>(147,717)</u>
	(601,020)

TOTAL DECREASE IN REVENUE:	(765,466)
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SUMMARY BUILDING REPORT						
March, 2009						
Permits	This Month	\$10 permits	Last Month	Year to Date	This Month Last Year	Last Year to Date
Single Family Dwelling	0		0	9	3	36
Foundation Only	0		0	7	1	22
Commercial/Industrial	4		0	18	2	14
Commercial Foundation	0		0	0	0	2
Municipal	0		0	6	0	1
Addition	2		0	22	2	14
Garage	0		0	6	1	7
Deck/Porch	3		0	19	1	25
Roofing/Siding	0		2	37	7	37
Swimming Pool	1		0	12	3	27
Wood Stove	4		4	103	4	30
Sheds	3		0	28	1	21
Signs	0		0	1	0	4
Interior Renovation	2		0	15	2	22
Hot Tub	0		0	1	0	4
Misc/Repair	10		3	56	4	64
Total	29		9	340	31	330
Electric	15	10	7	157	15	220
Plumbing	5	5	8	62	6	91
Heating	7	1	9	115	8	110
Total	27	16	24	334	29	421
Grand Total Permits	56		33	674	60	751
Permit Fees	\$3,432.00		\$1,640.00	\$72,178.00	\$16,890.00	\$135,770.00
Construction Value	\$238,840.00		\$108,060.00	\$6,167,506.04	\$1,618,398.00	\$12,782,940.89
Certificates of Comp.	13		23	241	15	248
Certs of Occup. (New House)	0		2	24	2	41
Other Certs of Occup	4		3	165	18	204
Inspections	44		38	795	84	1083
Zoning Fees	\$300.00		\$0.00	\$4,020.00	\$687.00	\$5,300.00

**Grand List Growth at 0.81
after adjustments for new construction,
elderly exemptions, MVS and
slight decline in the mill rate = \$185,566**

History of Grand List Growth Percentage:

<u>Grand List Year</u>	<u>Total</u>
2001	3.96%
2002	3.89%
2003	2.64%
2004*	38.29%
2005	3.57%
2006	1.79%
2007	1.64%
2008	0.81%

***Revaluation**

Fund Balance

Use of Fund Balance in the amount of \$150,000 is recommended to be used as a revenue in these difficult economic times.

In addition, \$300,000 of Fund Balance may be needed to balance the current fiscal year.

Rating agencies recommend that Fund Balance percentage for towns with a AA credit rating be in a range of 10%-12% of operating expenditures.

FUND BALANCE

2010 estimated		9.80%
2009 estimated		10.07%
2008	\$5,175,165	10.9%
2007	\$4,386,381	9.1%
2006	\$4,336,381	9.7%
2005	\$3,906,752	9.3%
2004	\$3,516,564	9.0%
2003	\$3,082,745	8.2%
2002	\$2,521,653	7.0%
2001	\$2,257,148	7.0%
2000	\$2,164,504	7.2%

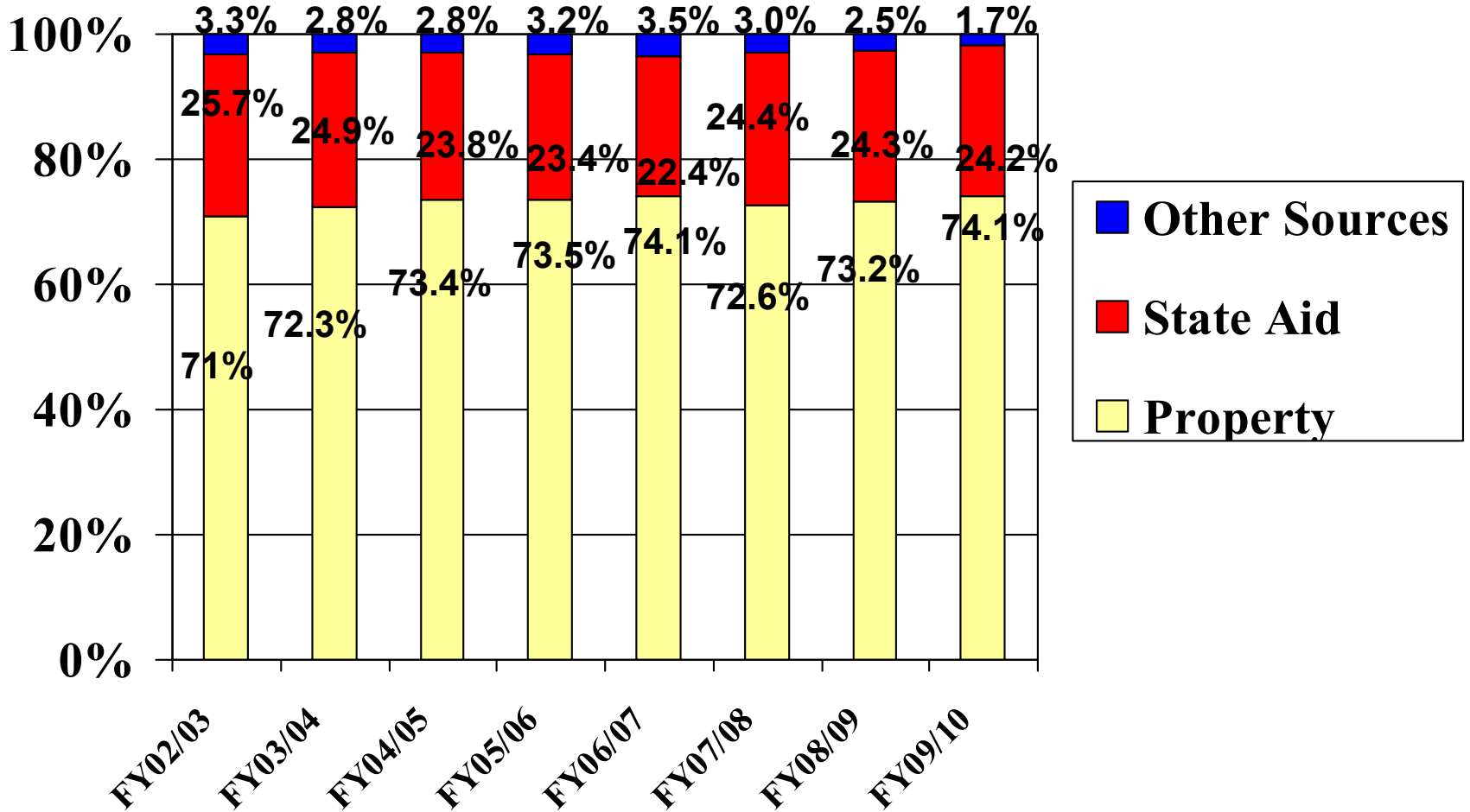
Total Revenue for the next fiscal year is projected to be \$429,900 less than that available in the current fiscal year (from all sources) including use of fund balance



With less revenue than the prior year there is no room for growth in the budget unless property taxes are increased.

To maintain current taxes, existing expenditures must be reduced.

TRENDS IN GENERAL FUND REVENUE SOURCES



Potential Additional Revenue Concerns

- **The State Office of Fiscal Analysis estimates the Governor's proposed budget has a \$3.1 billion deficit.**
- **Key concern is what happens with State revenue after the April 15th tax deadline.**
- **With a \$3.1 billion deficit which may increase, are reductions in municipal aid as proposed by the Governor for the next fiscal year possible?**

***Appropriations Committee Budget
Released April 2, 2009
Preliminary Assessment***

- **ECS is being proposed to continue at current year levels, however, it is unknown whether the formula was adjusted to change individual town grants.**
- **Special Education cuts proposed by the Governor have been restored to current levels.**
- **Resident Trooper Program subsidies proposed for elimination by the Governor have been restored by the Committee.**
- **Pequot Aid has been reduced 30% state wide, a reduction of approximately \$17,861 to Tolland.**

Note – It is believed by some that negotiations over a final State budget will be intense and will not be resolved until sometime this summer.

Town Expenditures

EXPENDITURE SUMMARY

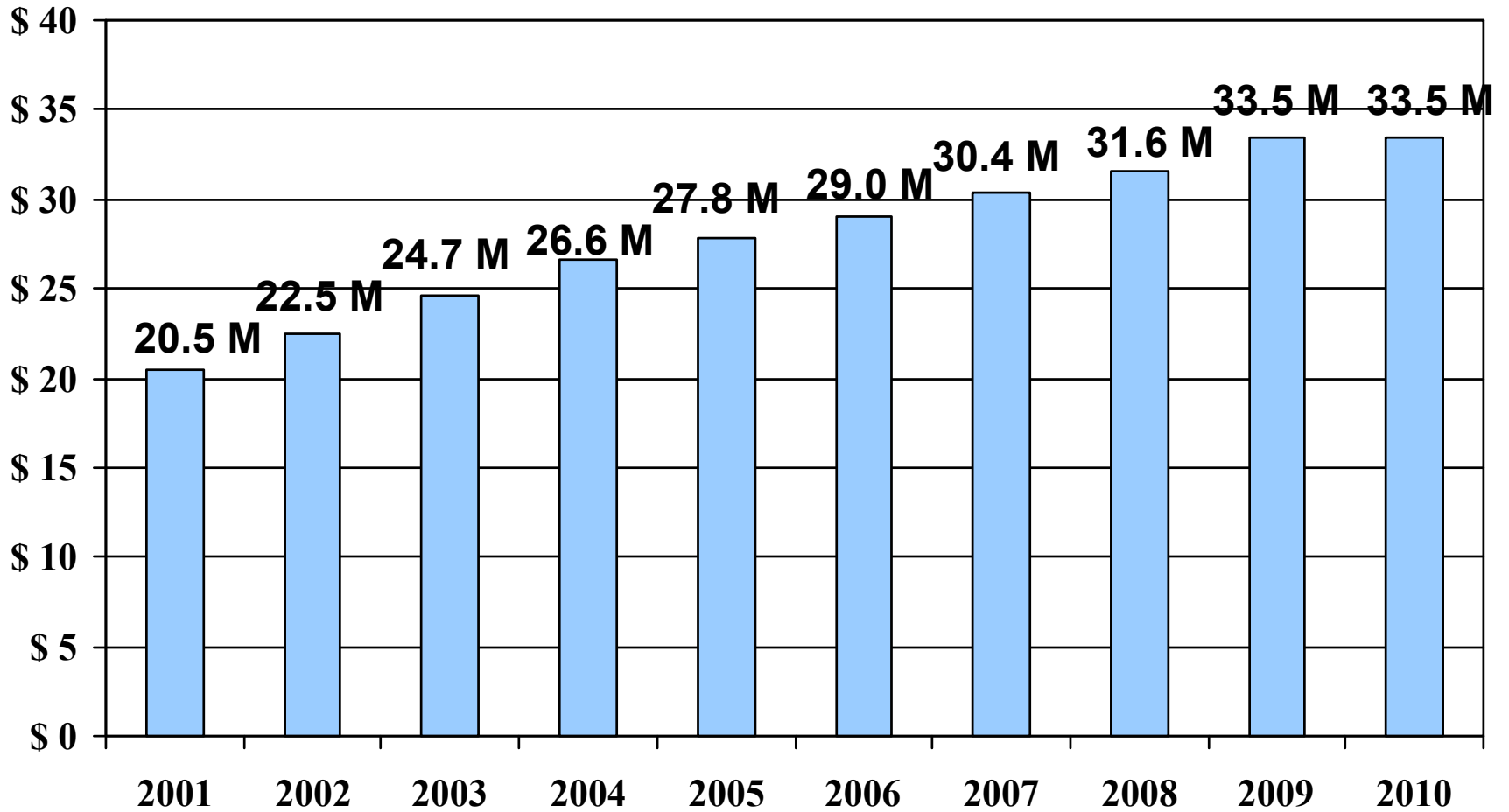
Category	Adopted 08/09	Recommended 09/10	Dollar Change	Percentage Change
Town Depts.	10,888,941	10,627,602	- 261,339	- 2.40%
Capital Expenditures	506,037	204,650	- 301,387	- 59.56%
Debt Service	4,411,191	4,544,017	132,826	3.01%
Board of Education	33,473,797	33,473,797	0	0%
Grand Total	49,279,966	48,850,066	- 429,900	- 0.87%

Magnitude of Expenditure Decreases

- **Over the last four years the Town's average expenditure increase was \$486,882.**
- **Over the last four years the Board of Education's average expenditure increase was \$1,418,198.**

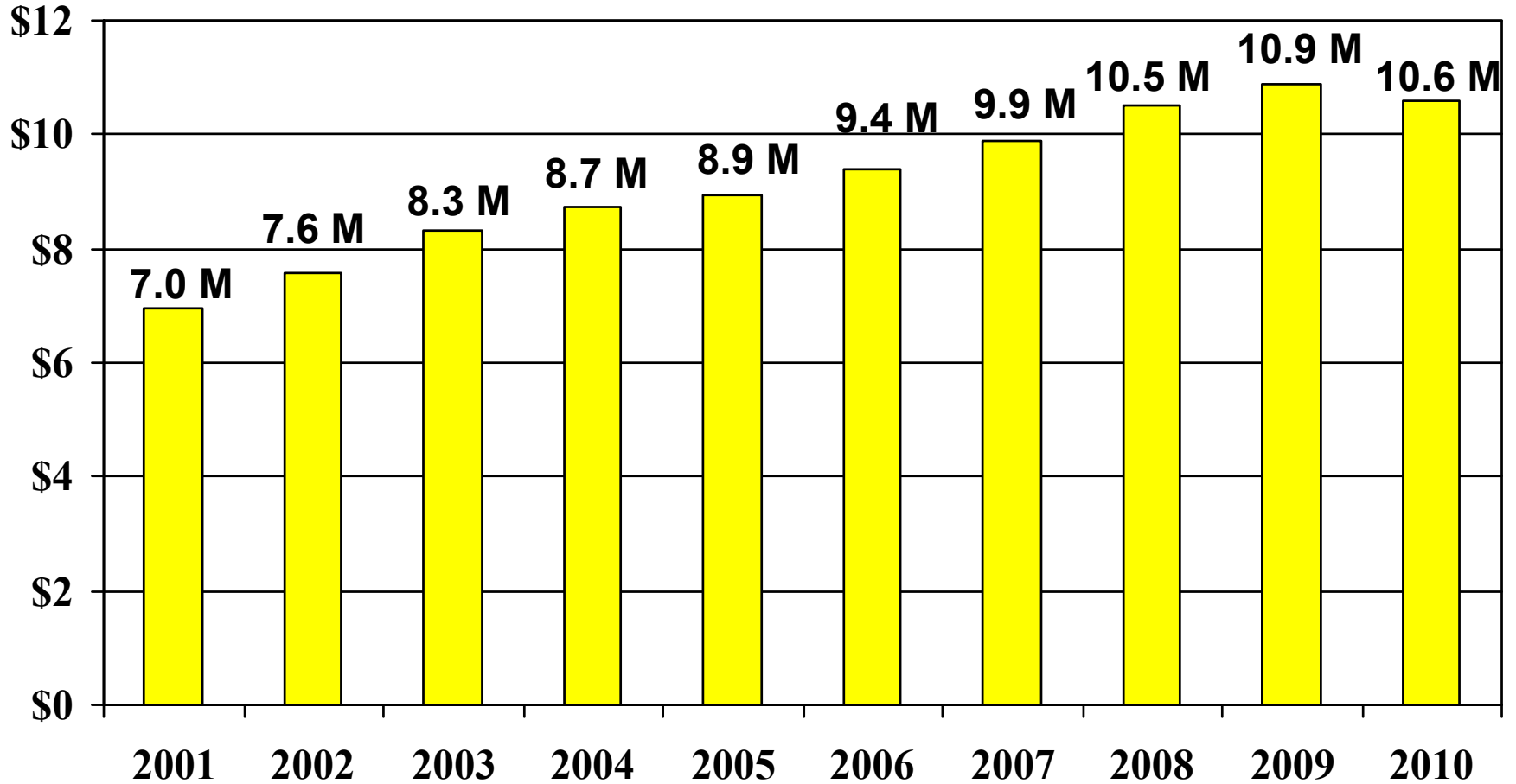
EDUCATIONAL OPERATING COSTS: 2009-2010

(Cost in millions)

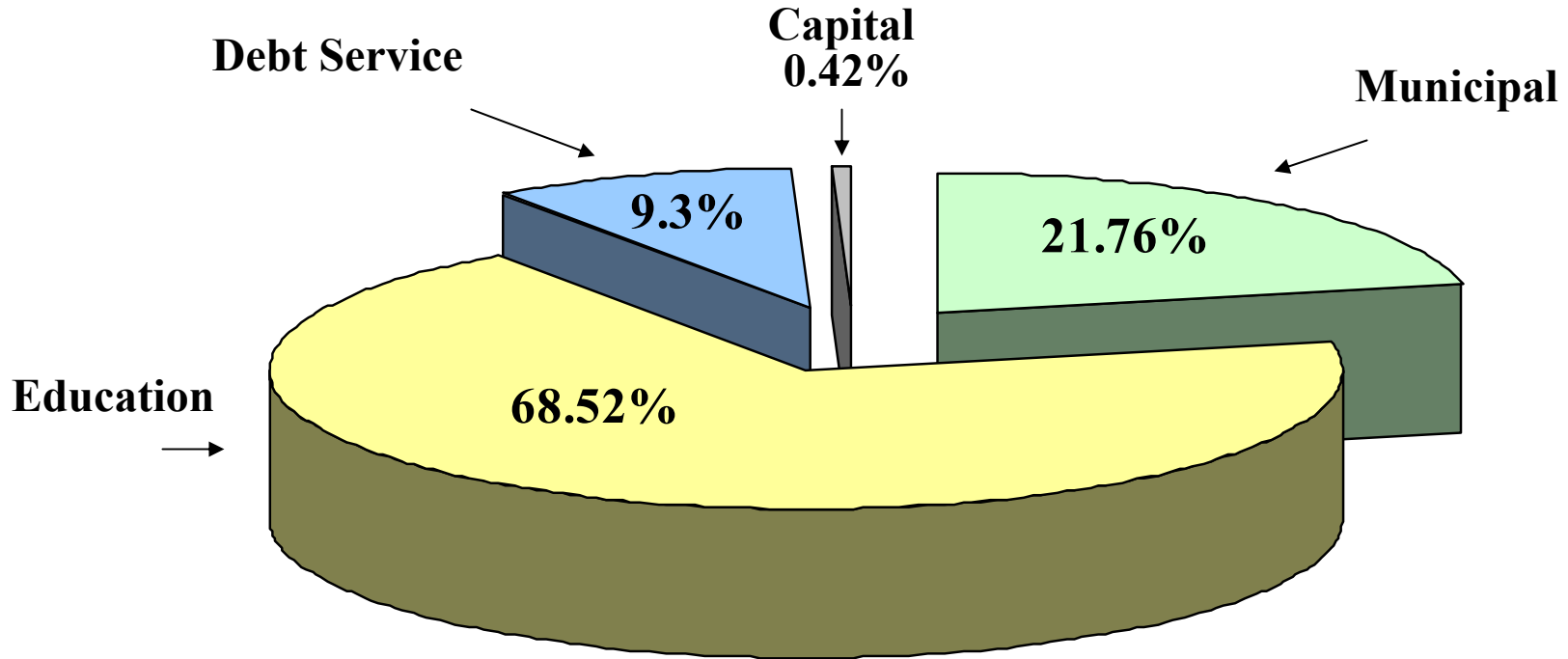


MUNICIPAL OPERATING COSTS: 2009-2010

(Cost in millions)



TOTAL BUDGETARY PIE: \$48,850,066



 Municipal	 Education	 Debt Service	 Capital
\$10,627,602	\$33,473,797	\$4,544,017	\$204,650

Board of Education percentage of the whole has increased by approximately 1%.

Board of Education Request

- **Board of Education request is reduced from 2.03% to 0%, or a reduction of \$680,744.**
- **When factoring in the Board of Education portion of debt service, the Board of Education-related expenditures are 74.8% of the overall Town budget.**

**Suggested Methods for Possible Recapture
of BOE Dollars Reduced
Without Impacting School Programs:**

- Use of money from the American Recovery and Reinvestment Act of 2009 estimated to be approximately \$552,379 to be used to fund special education programs.

**Suggested Methods for Possible Recapture
of BOE Dollars Reduced
Without Impacting School Programs:**

- Possible reductions in utility accounts which over the last two years have resulted in large surpluses. I would reiterate a recommendation I made previously, to create a town wide utility account and to have an audit performed to determine the base level necessary to fund Town/Board of Education utilities.

**Suggested Methods for Possible Recapture
of BOE Dollars Reduced
Without Impacting School Programs:**

- Possible savings from renegotiated employee contracts.
- Possible savings from prefunding Post Employment Benefit obligations.
- Possible additional savings from retirements and the hiring of new teachers at a lower rate.
- Possible savings from self-insuring dental coverage.
- Possible savings from changing health insurance provider.

Reduced Expenditures in 2009-10 Town Government Budget

Description – Operating Budget	Amount
• Reduce contribution to the Sewer Fund	\$ 5,000
• Reduce payments for unused vacation for unaffiliated employees	5,000
• Close Teen Center and reduce Teen Center Coordinator hours	9,013
• Savings from change in health benefit platform and increased co-pay for unaffiliated employees	58,000
• Salary savings attributable to a wage freeze for unaffiliated employees	55,326
• Eliminate the 35 hour Admin. Sec. II position in the Planning Dept. (salary & benefits)	56,505
• Eliminate the 17.5 hour Deputy Building Official (salary & benefits)	29,444
• Reduce to 25 hours the Public Works Coordinator and reclassify the position to Solid Waste Recycling Coordinator at a reduced salary (salary & reduced benefits)	45,958
• Eliminate the 40 hour Working Foreman in Highway and replace with Laborer position (salary & reduced benefits)	17,295
• Reduce Administrative Secretary II in Highway to 4 hours	4,408
• Eliminate 7 hour Library Circulation Assistant working on Saturdays	6,483
• Eliminate 20 hour Assistant Town Clerk (salary & benefits)	20,526
• A portion of Assistant Recreation Director salary to be paid from the Recreation Fund	5,000
• Reduce Administrative Secretary I in Law Enforcement to 25 hours from 35 hours (salary & reduced benefits)	11,518

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Reduced Expenditures in 2009-10 Town Government Budget (continued)

Description – Operating Budget	Amount
• Cut all (7) Summer Employees in Parks	43,004
• Cut (4) sets of Fire Gear and (2) sets of helmets in the Fire budget	8,900
• Reduce Fire Volunteer Reimbursements based on revised estimates	2,000
• Cut Fire Volunteer Training	3,550
• Information Technology/Communications reduction based on revised contract	20,000
• Library Program Materials reduction	3,495
• Reduce Fertilizer and Pro-Choice Treatment with materials to be provided by Sports Clubs	7,050
• North Central Regional Mental Health Dues eliminated	916
• Tri-Town Emergency Shelter Contribution reduced	2,000
• Visiting Nurses Contribution reduced	1,848
• Savings from Fuel Oil price reduction	34,913
• Savings from Diesel price reduction	46,497
• Eliminate Two Cell Phones for Highway	1,200
• Savings from Gasoline price reduction based on current bid	60,000
• Eliminate DARE and Explorer Programs and reduce associated overtime for State Troopers	8,496
Total	\$573,345

New Initiatives:

1. The Town Council has approved the implementation of single stream recycling effective July 1, 2009 which allows for the sorting of recycled materials to be done at the trash plant rather than curbside. This method allows for the use of larger bins or totes which should increase the percentage of recycled materials and thereby saving on our tipping fees for solid waste. In addition, we will now be able to accept #3 through #7 plastics in addition to #1 and #2. The contractor has agreed to provide 95, 65 or 32 gallon containers to the Town at no additional cost provided the contract for service is extended for three additional years. We anticipate, at a minimum, a 10% reduction in solid waste disposal which will mean a reduction of approximately \$35,000 per year in the disposal fees paid to CRRA.

Single Stream Recycling Program

- Begins July 1, 2009.
- During the month of June, the Town will deliver a blue rolling cart, similar to the rolling trash carts, to all households. This will replace your current recycling bin. If you do not want to keep your old bin, it can be recycled in the new rolling cart.
- This expansion of the recycling program allows for all recyclable material to be placed within the new rolling tote without having to separate items.
- Plastics #1 through #7 will now be accepted.

- The standard blue rolling cart to be issued by the Town in June will be a 65-gallon cart.
- Residents have until April 22, 2009 to call Heather at Willimantic Waste to request that either a 95-gallon or 32-gallon rolling cart be delivered in place of the 65-gallon cart.

Phone Willimantic Waste at:

1-800-286-5335 or
(860) 423-4527

- After April 22nd, no changes to rolling carts will be authorized.
- Recyclables will continue to be picked up on your regular collection day.

New Recycling Brochure To Be Distributed

Introduction to Tolland's Curbside Recycling Project

Effective July 1, 2009

This pamphlet has been prepared to assist Tolland residents in disposing of their recycling materials. Conserving energy, our natural resources and cost containment are significant reasons for institution and management of a comprehensive solid waste and recycling program. Each ton of solid waste we can take out of the waste stream saves approximately 70 dollars a ton in disposal fees. Effective July 1, 2009 recyclable items should be placed in a blue Town issued rolling cart 18" from the curb or roadside, next to your green solid waste carton on your designated collection day. There is no need to separate recyclable items in the cart. Bulky waste, metal items and oils should be placed at curbside. Metal and bulky waste continue to be picked up the first full week of the month. To schedule this pick you must call (800) 286-5335 or (860) 423-4527 four days prior to your normal pick-up days. Totes are the property of the Town of Tolland and it stays with the residence if you move. **Please remember recycling is a mandatory program, not a voluntary one!**

For questions on collection call:

Willimantic Waste-Customer Service
at
800-286-5335
or
860-423-4527



Town Hall Hours:
Mon-Wed: 8-4:30 pm
Thursday: 8-7:30 pm
Friday: Closed

Call 871-3670 for
Information on the
Town's Solid Waste/
Recycling Program

Tolland Recycles!

Tolland's
Curbside
Recycling
Guide

New Recycling Brochure To Be Distributed

Fun Facts about Recycling

- Americans generate 236 million tons of waste every year.
- Americans can save 193 million barrels of oil in one year by recycling aluminum cans.
- The average American creates 1.640 pounds of waste every year, which is 4.5 pounds per person, per day.
- Americans use around 2.5 million plastic bottles every hour, from laundry detergent to soft drinks.
- Each time we recycle around 2,400 of these bottles we conserve a cubic yard of landfill space.
- Americans throw away enough glass bottles and jars every two weeks to fill a 200-story office building.



TOLLAND RECYCLING

**Newspapers
Magazines
Catalogs
Cardboard**

DO'S
Include ads, inserts, postcards and miscellaneous paper. Flatten cardboard boxes.

DON'TS

Do not include rubber bands or plastic bags. Do not include wax-coated cardboard or pizza boxes.



**Milk Cartons
Drink Boxes**

Rinse to remove food particles.

Do not include plastic straws that come with drink boxes.



**Scraps and
Shredded Paper**

Scrap paper includes: junk mail, envelopes, office paper, greeting cards, paper egg cartons, paper tubes, wrapping paper and cereal boxes. Place shredded paper into paper bags.

Do not include bath tissues, paper towels, freezer boxes, coffee cups or paper coated with food, wax, foil or plastic.



**Plastic Tubes
and Bottles**

Tubs include: All plastics number 1-7. Rinse containers.

Do not include lids and bottles that have come in contact with motor oil, pesticides or herbicides.



**Cans
(Aluminum and Tin)**

Includes all food and beverage containers. Cans must be clean and empty.

Do not include plastic cups. Do not flatten or puncture cans remove nozzles.



**Aluminum
(Foil, Cans and Pots
and Pans)**

Remove food from all products.



Glass

Place in carts, mix all colors together. Labels are okay.

Do not include light bulbs, broken glass or lids.

**Motor Oil
(curbside)**

Put in a clear plastic bottle, with a screw on lid. Place next to cart, do not place inside cart.

New Initiatives:

2. Highway employees have in past years spent several months from April to June sweeping streets. This activity requires the use of two street sweepers which cost in excess of \$170,000 each to replace, which should be done every five to seven years, as well as other employees and trucks hauling the debris away. While engaged in this activity the employees are not available to perform road maintenance and drainage replacement activities requiring that these activities be contracted out. As part of the review of the Public Works Department, it was suggested that the Town explore the possibility of contracting out the street sweeping activity and using Town forces to do some of the road maintenance and drainage work. We have identified

(Continued on next slide.)

New Initiatives:

2. (continued) a contractor who will do the street sweeping for \$30,000 per year and get the job done in three to six weeks. This will save \$170,000 in the second year of the capital budget for the replacement of a 1995 Elgin Sweeper and allow Town forces to do other more important assignments. Contracted sweeping will take place in the Spring of 2009 and there will be only limited street sweeping this spring by Town employees.

New Initiatives:

3. We are having on-going discussions with the various sports groups in Town about the need to assume a greater role in the maintenance and preparation of our athletic fields. For the first time the football league will be making a financial contribution to the Town for field maintenance purposes and similarly the soccer and baseball clubs will assist the Town as they have graciously done in the past with field maintenance activities.

SLIGHT DECREASE IN THE MILL RATE

Mill rate = 29.49

A decrease of 0.02 mills or 0.068% mill decrease compared to current mill rate of 29.51.

IMPACT OF VARIOUS MILL RATE CAPS

Tax Rate Increase Capped At	Resulting Mill Rate	Budget Supported at Resulting Mill Rate	% Change in Budget over 08/09	Change in Taxes Paid by Avg. Taxpayer	Required Increase/ (Decrease) to Budget	Increase/ (Decrease) to BOE Budget	Increase/ (Decrease) to Town Govt. Budget
4.27%	30.77	50,426,616	3.18%	260	1,551,916	1,063,062	488,853
3.35%	30.50	50,094,062	2.49%	204	1,219,362	835,263	384,099
3.0%	30.40	49,970,894	2.24%	184	1,096,194	750,893	345,301
2.5%	30.25	49,786,142	1.86%	153	911,443	624,338	287,104
2.0%	30.10	49,601,390	1.49%	122	726,691	497,783	228,908
1.9%	30.07	49,561,951	1.41%	116	687,252	470,767	216,484
1.5%	29.95	49,416,639	1.11%	91	541,939	371,228	170,711
1.40%	29.92	49,379,688	1.03%	85	504,988	345,917	159,071
1.0%	29.805	49,244,204	0.76%	62	369,504	253,110	116,394
0.75%	29.73	49,145,669	0.55%	45	270,969	185,614	85,355
0.5%	29.66	49,059,452	0.38%	31	184,752	126,555	-
0.0%	29.51	48,874,700	0.00%	0	-	0	0
-0.07%	29.49	48,850,066	-0.87%	(5)	(24,634)	0	0

CAPITAL BUDGET

Everything the Town does, from providing services to its residents and citizens, to equipping employees to effectively perform their jobs, requires the existence of certain basic physical assets.

Assets include:

- Streets
- Parks
- Buildings
- School Facilities
- Large Equipment
- Technology

Assets must be purchased, maintained and replaced on a timely basis or their usefulness in providing public services will diminish.

The Town's Five Year Capital Improvement Program is developed to ensure adequate capital investment in the Town's assets and to provide an orderly method for funding these assets.

FY09-10: SIGNIFICANT CAPITAL PROJECTS
FUNDED BY THE GENERAL FUND
Total Amount: \$204,650

➤ **Fire Department:**

- Refurbish 1990 Pierce Ladder Truck - \$122,650
(second year of funding)
- 5th annual lease payment (of seven) for replacement
of Engine #340 - \$70,000

➤ **Streets and Roads:**

- Sidewalk along Route 195 in conjunction with
State road widening project - \$12,000

FY09-10: SIGNIFICANT CAPITAL PROJECTS **FUNDED BY OTHER SOURCES**

Board of Education:

- Site repaving at Middle School back exit - \$26,250 (CNRE Fund)
- Replacement of hydraulic passenger/freight elevator - \$122,000 (\$51,274 from Unallocated Capital and \$70,726 from rooftop compressor insurance funds and balances from previously-approved BOE projects)

Capital Equipment:

- Replacement of 1990 roadside mower for Highway Department - \$107,500 (funds received for Phase 2 Sewer Facilities Study)
- Material Spreading Ground Control System - \$30,000 (funds received for Phase 2 Sewer Facilities Study)
- Replacement of 1991 Dump Truck #31 - \$90,000 (funds from sale of roll-off vehicle), \$25,000 (from savings on a prior purchase), and \$10,000 (from Phase 2 Sewer Facilities Study)

FY09-10: SIGNIFICANT CAPITAL PROJECTS **FUNDED BY OTHER SOURCES**

Fire Ambulance:

- Replacement of specialized rescue equipment including D-fibs, thermal imager and extrication airbags - \$105,200 (Ambulance Fund)

Parks & Recreation:

- Resurface Lodge parking lot - \$52,275 (Recreation Fund)

Public Facilities:

- Replace heating system at Town Hall - \$38,750 (CNRE Fund)
- Fund deficit in Pollution Abatement account - \$137,562

Streets and Roads:

- Pavement Management - \$402,582 (TAR Grant/LOCIP Grant)

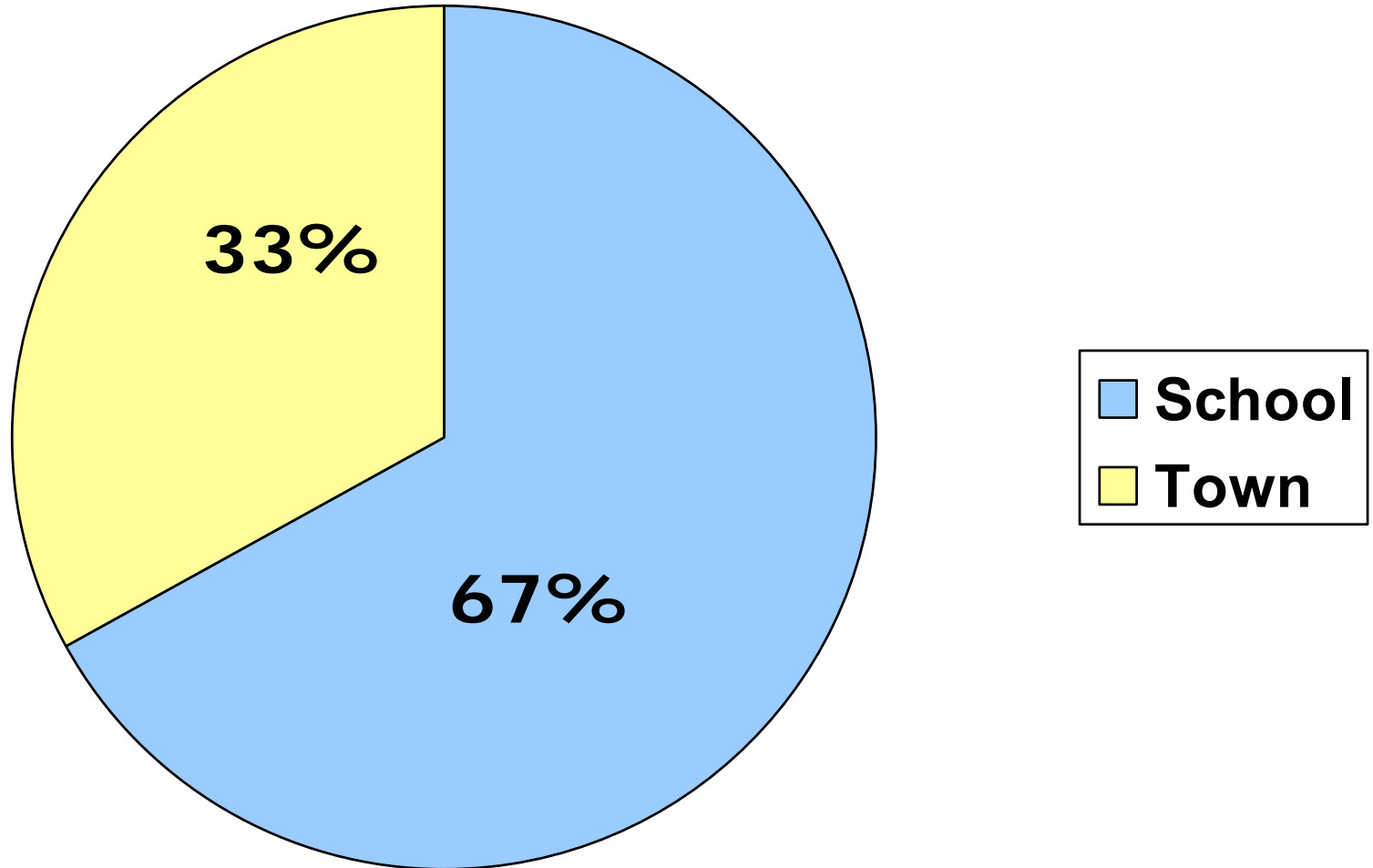
ANNUAL DEBT SERVICE SCHEDULE
2009-10 THROUGH 2012-13

		<u>% change</u>
FY09/10 -	\$4,544,016	3.61%
FY10/11 -	\$4,679,410	2.98%
FY11/12 -	\$4,706,475	0.58%
FY12/13 -	\$4,664,257	(0.90%)
FY 13/14 -	\$4,697,277	0.71%

- ***No Borrowing Recommended in the Capital Plan for FY09/10 or FY10/11***

DEBT SERVICE FOR BUDGET YEAR: \$4,544,016

Debt Service Breakdown:





Budget Schedule: Important Dates

February 26, 2009 (Thursday)	Capital Budget Public Hearing – Council Room – 7:30 p.m.
March 5, 2009 (Thursday)	Manager convenes joint meeting between Council and Board of Education (by April 11 per Charter requirement) – THS Library – 7:30 p.m.
March 19, 2009 (Thursday)	Manager submits Budget to Council (by March 27 per Charter requirement)
March 23, 2009 (Monday)	Advertise Public Hearing
March 23, 2009 (Monday)	Mgr. discusses Budget w/Council–Council Room – 7:30 p.m.
March 25, 2009 (Wednesday)	Mgr. discusses Budget w/Council–Council Room – 7:30 p.m.
March 26, 2009 (Thursday)	Mgr. discusses Budget w/Council–Council Room – 7:30 p.m.
April 2, 2009 (Thursday)	<u>PUBLIC HEARING</u> on Manager’s Recommended Budget: Board of Education, Town Government, Capital Improvement Plan – High School Auditorium – 7:30 p.m.
April 6, 2009 (Monday)	Council Discussion – Budget finalized – Council Room – 7:30 p.m.
April 16, 2009 (Thursday)	Advertise Budget
April 28, 2009 (Tuesday)	<u>ANNUAL BUDGET PRESENTATION MEETING</u> – High School Auditorium – 7:30 p.m.
May 5, 2009 (Tuesday)	Annual Budget Referendum
By May 14, 2009 (Thursday)	Council to establish mill rate upon referendum adoption

IN CLOSING

A measure of success for budgets, like labor negotiations, is when at the end of the process none of the interested parties are entirely satisfied, but agreement is reached. That is where I hope we are with the Budget I have submitted for consideration.

Town employees and Town residents did not cause the current economic crisis, but we all have to be part of the solution. This budget is a step in that direction.

I thank you for your attention.

Straw Poll Questions

To be asked immediately following the Town Manager's Presentation

People are allowed to raise their hand more than once –

After listening to the presentation and recognizing the difficult economic times, I support the following statements: (Governmental Expenditures includes both Town and Board of Education programs)

- Governmental expenditures should be reduced further than that proposed by the Town Manager to allow for a lowering of the mill rate.
- If after review of the Town Manager's budget by the Town Council, it is felt that no additional money should be added back to the Budget for governmental expenditures, the budget recommended by the Town Manager should be adopted.
- If after review of the Town Manager's budget by the Town Council, it is felt that additional money should be added back to the budget for governmental expenditures, then I believe at the town wide Budget Referendum a tax increase of the following magnitude would pass:
 - **3% increase which would produce approximately 1.1 million dollars of new revenue.**
 - **2% increase which would produce approximately 725,000 dollars of new revenue.**
 - **1% increase which would produce approximately 370,000 dollars of new revenue.**

