December 15, 2016

TO: TOWN COUNCIL

FROM: STEVEN R. WERBNER

SUBJECT: FIVE-YEAR CAPITAL BUDGET

In accordance with Section C9-5 of the Town Charter, I submit to you the Five-Year Capital Plan covering the 2017/2018 - 2021/2022 fiscal years. This plan identifies the public improvements deemed necessary over the next five years which meet the parameters for inclu-sion in the Capital Budget. The Town's Capital Budget guidelines define a capital project as:

- a. Any new or expanded physical facility, including preliminary design and related professional services.
- b. Land or property acquisition.
- c. Items of a non-recurring nature where the benefits are realized over a long period of time.
- d. The project's outcome, non-recurring in nature should have a useful life of greater than eight years.
- e. Cost should be relatively high, non-operative expenditure for the Town; generally in excess of \$10,000 for equipment or plant facility improvements.

The major funding sources for capital improvements are the general fund, CNRE, non-referendum notes, referendum notes, ambulance revenue and state grants. While I recognize the continued concerns resulting from the economic uncertainties of our times, the Capital Plan, as presented, is recognition of the need to continue to the extent possible the investment of prior years so that the facilities, infrastructure and equipment remain useful and can be operated in a safe manner. During last year's budget process, the General Fund portion of the Capital Improvement Plan was \$54,578 which represented just 0.10% of the total budget. By comparison the amount in 2008/2009 was \$506,037 representing 1.10% of the total budget. Recognizing our capital needs as well as budgetary concerns I am recommending a capital improvement plan that includes in year one a General Fund contribution of \$166,786. This is an increase of \$112,208 in the General Fund contribution in comparison to the current year. Included as part of my recommendation for Year One is \$2,034,763 in non-referendum borrowing to cover the costs of large heavy equipment (\$190,300), drainage and culvert

Five-Year Capital Budget December 15, 2016 Page Two

improvements (\$200,000), road improvements (\$410,800) and (\$1,233,663) for the renovations/additions to the Highway Garage.

Over a number of years the Town has made a major investment in the construction and maintenance of facilities including Town and Board of Education buildings. I was pleased to see the voters approved the \$9.6 million bond issue for school improvements with work taking place over the next three summers. Similar investments have been made in the Town's infrastructure consisting primarily of roads, bridges and drainage as well as in the Town's heavy equipment rolling stock. I recognize that in difficult financial times, it is often found to be easy to reduce mill rates by reducing capital budgets. However, by deferring needed projects, capital purchase costs continue to rise, borrowing costs increase and infrastructure continues to deteriorate.

Even taking into consideration the approved five million dollar borrowing for road improvements which is in its last year of funding, as well as the Library Expansion Project and the recently approved school improvement issues, the Town's immediate ability to bond to a greater extent for other improvements over the next several years is in large amount made possible due to a declining debt schedule and use of the recently established debt service reserve. Any authorized debt financing will be structured to minimize the impact on the next fiscal year's budget. Debt burden of Tolland, according to the Fitch Bond Rating Agency, is "moderate on a per capita basis and in relation to property values. While debt levels have increased in recent years as a result of additional public investment in schools, Town facilities and roads, future planned debt is manageable and shall ensure a moderate debt burden going forward". Nonreferendum borrowing is permissible in the next year pursuant to the Town Charter not to exceed \$2,162,863 which is 5% of the current grand levy. The Town's Financial Advisor would like to present the updated Financial Management Plan which takes into consideration the borrowing that I have recommended over the five years of the Plan at a Council meeting in January. Attachment 1 is a summary of debt service which includes the impact of the financing I have recommended in the Five Year Capital Plan. Included within this assumption is the remaining debt associated with our \$5 million road issue, and other previously approved projects, the recommended five year Capital Plan and the two large facility projects in the plan addressing needs in the Fire Department and completion of funding for the Highway Garage expansion. The additional amount borrowed in this assumption is \$16,497,167 over nine years with \$12,497,167 of this amount issued within five years. Due to planned use of our Debt Service Reserve Fund, use of anticipated bond premiums and declining debt service the 2017/2018 Debt Service budget and remaining years show no increase in funding levels. Any savings from future declining debt is programmed to go into our Capital Reserve Fund to be used as future pay as you go financing for capital projects beginning in 2025. After Year Five of this proposed plan we should be in a good position in regard to facility improvements in the Town and BOE with capital needs focusing more on large equipment and public infrastructure needs.

I have worked very closely with the Superintendent of Schools, Walt Willett as well as School Facilities Manager, Peter Sztaba in the preparation of the school portion of this Capital Plan. Many of the most significant capital needs of the school system have been met

Five-Year Capital Budget December 15, 2016 Page Three

with the \$10 million Honeywell ESCO project as well as the passage of the \$9.6 million school improvement bond issue. We are programming going forward \$100,000 to be used by the Board of Education to address yearly capital needs of a smaller nature as well as a bond issue in the fifth year of the Plan for \$1,104,560 for paving needs at Birch Grove and Tolland Middle School as well as boiler replacement at Birch Grove, removal of modular classrooms at Tolland Middle School and district wide wireless access point upgrades. A referendum will be required in November of 2020 to consider this additional funding request.

I am also recommending within this Five Year Plan that we address the remaining Town facilities needs dealing with the final amount needed for the Highway Expansion Project and the renovation and expansion needs at our Fire Stations. While we are estimating that work at three stations will cost \$3,000,000, we will have a better sense of cost after a conceptual design is completed during Year One of this plan. It would be my recommendation to have a referendum in November of 2018 to consider funding for this need. In addition the Department in Year Three of the plan is proposing to replace Rescue 240 and ET-540. The cost of fire apparatus has increased substantially over the last several years and to replace these two pieces of equipment is estimated to be \$1.5 million. The Fire Capital Reserve account does not have sufficient funds to address this need and therefore a referendum to authorize borrowing is necessary in November of 2018 as either part of the funding request to address Fire Station needs or as a separate question.

Although not part of the Capital Plan, it should be noted that our debt financing plan is also impacted by the purchase of additional open space property. Currently there remains \$579,407 in the open space fund with the source being primarily grant proceeds and it is anticipated that we will continue to pursue purchase of additional land as it becomes available as well as state open space grants.

The Town has approximately 132 miles of road for which it is responsible. It is the Town's goal to extend as long as possible the useful life of a road before complete reconstruction is required. The Town engaged VHB Engineering Services to implement an automated road management program. This program involves the review of all 132 miles of road and the development of a standard data base that can be used to recommend priorities for future maintenance work. The results of the study were used this past year to determine priorities for road improvements and will continue to be used in the future. I am including \$339,123 next year for road maintenance from the TAR grant along with one million dollars from the last year of the Five Year road bond issue. In addition, \$410,800 is included as our portion of the LOTCIP grant for the repaying of Old Cathole Road. The majority of the funding for annual road improvement allocation comes from either Town Aid Road funds, LOCIP or non-referendum notes. This annual allocation along with the almost completed five million dollar road bond issue will help the Town maintain its overall road inventory ranking. I am in Year Five recommending another Five Year, five million dollar bond issue for road and parking lot improvements. With current funding we are just able to address the most immediate needs and if the Town desires to improve the overall condition of its road network additional funds are necessary. We must also be mindful of the condition of our many parking lot surfaces and beginning in 2022 money for this purpose should be allocated on a priority basis. Hopefully in

Five-Year Capital Budget December 15, 2016 Page Four

Year 2025 and beyond sufficient funds will be going into our debt reserve fund to address road improvements on a pay-as-you-go basis. Copies of the VHB updated five-year plan will be forwarded to the Town Council within the next several weeks. Also VHB will make a formal presentation regarding their recommendation at the Public Hearing on the Capital Budget.

Capital equipment is another area of immediate concern with many of the pieces being operated as first line equipment well beyond their useful life. The cost to keep this equipment on the road is extremely high and the excessive amount of downtime of the equipment can impact the effectiveness of Town operations. As part of this memo (Attachment 2), I am providing you with a complete listing of all Town rolling stock and its normal useful life. You will see that the Town normally keeps equipment well beyond its useful life which does create significant maintenance and operation concerns. Replacement costs for such equipment are in the \$150,000 range making it difficult to budget for more than one piece of equipment per year. As part of this memo (Attachment 3), I have provided for you a replacement and rotation plan for staff vehicles which maximizes utilization of such vehicles so that their useful life is between 8-12 years.

Also included as Attachment 4 to this memo is Charter required information on the status of accounts of existing capital projects as well as the estimated operation expense for new facilities or additions to facilities recommended in the Plan.

Town staff stands ready at any time to discuss the details of this plan and look forward to continued dialogue on the importance of properly investing in the upkeep of the Town's capital needs. The Public Hearing on the Capital Budget is scheduled for Feb. 16, 2017.

SRW/ltb Attachments

cc: Lisa A. Hancock Dr. Walter Willett Department Heads

5-YEAR CAPITAL IMPROVEMENT PLAN BUDGET SUMMARIES

YEAR 1: FY 2017-2018

YEAR 2: FY 2018-2019

YEAR 3: FY 2019-2020

YEAR 4: FY 2020-2021

YEAR 5: FY 2021-2022

FIVE YEAR CAPITAL IMPROVEMENT PLAN BUDGET SUMMARIES FOR FISCAL YEARS 2017-2018 THROUGH 2021-2022 Italic indicates the recurring projects

		Itali	c indicates the recurr	ing projects				
PROJECT SUMMARY DESCRIPTIONS	Project Cost	Existing Funds for next budget	1 FY 2017-2018	2 FY 2018-2019	3 FY 2019-2020	4 FY 2020-2021	5 FY 2021-2022	Funding Totals FY 2018-2022
TOWN ADMINISTRATION								
Town Administration Replacement of Light Duty Vehicles - Town Replacement of Light Duty Vehicles - BOE Facilities Capital Improvements	169,200 63,930 50,000		55,972 12,786		27,176 12,786	29,140 12,786 50,000	26,140 12,786	169,200 63,930 50,000
SUBTOTAL TOWN ADMINISTRATION BOARD OF EDUCATION	283,130	0	68,758	43,558	39,962	91,926	38,926	283,130
Board of Education Facilities Capital Improvements Bonding Projects	500,000 1,104,560		100,000	100,000	100,000	100,000	100,000 1,104,560	500,000 1,104,560
SUBTOTAL BOARD OF EDUCATION	1,604,560	0	100,000	100,000	100,000	100,000	1,204,560	1,604,560

FIVE YEAR CAPITAL IMPROVEMENT PLAN

BUDGET SUMMARIES FOR FISCAL YEARS 2017-2018 THROUGH 2021-2022

Italics	indicates	the recu	rring	projects

		Itali	cs indicates the recuri					
PROJECT SUMMARY DESCRIPTIONS	Project Cost	Existing Funds	1 FY 2017-2018	2 FY 2018-2019	3 FY 2019-2020	4 FY 2020-2021	5 FY 2021-2022	Funding Totals FY 2018-2022
CAPITAL EQUIPMENT								
Capital Equipment								
Replacement of Light Duty Vehicles Replacement of PW Truck and Pavement Roller Replacement of Line Painter (Parks) Replacement of Truck #33 (Highway) Replacement of Toror Mower (Parks) Replacement of Truck #25 (Highway) Replacement of Service Truck (Highway) & Skid Steer Facilities Cargo Van (Parks) Replacement of Truck #38 (Highway) & Road Grader Replacement of Truck #2 (Highway) Replacement of Truck #2 (Highway)	75,052 190,300 15,000 180,000 53,000 68,000 118,000 45,000 140,000 50,000 200,000		13,652 190,300 15,000	15,350 180,000 53,000	68,000 118,000 45,000	15,350 140,000 50,000	15,350 200,000	75,052 190,300 15,000 180,000 53,000 68,000 118,000 45,000 140,000 50,000
SUBTOTAL CAPITAL EQUIPMENT	1,134,352	0	218,952	248,350	246,350	205,350	215,350	1,134,352
FIRE AND AMBULANCE Fire and Ambulance								
Contribution to Emergency Services Equipment Reserve Replacement of Ambulance 540 Replacement AED Program Replacement of Two Thermal Imagers Replacement of Rescue 240 and ET-540 Replacement of Fire Gear Replacement of Ambulance 640 Refurbishment of ET-140	214,000 35,000 20,000 1,500,000 60,000 285,000 130,000		214,000 1 7 ,500	20,000	17,500 1,500,000	60,000	285,000 130,000	214,000 35,000 20,000 1,500,000 60,000 285,000 130,000
SUBTOTAL FIRE AND AMBULANCE	2,244,000	0	231,500	20,000	1,517,500	60,000	415,000	2,244,000

FIVE YEAR CAPITAL IMPROVEMENT PLAN

BUDGET SUMMARIES FOR FISCAL YEARS 2017-2018 THROUGH 2021-2022

Italics indicated recurring projects

		<u> Ita</u>	<u>lics indicated recurri</u>	ng projects				
PROJECT SUMMARY DESCRIPTIONS	Project Cost	Existing Funds	1 FY 2017-2018	2 FY 2018-2019	3 FY 2019-2020	4 FY 2020-2021	5 FY 2021-2022	Funding Totals FY 2018-2022
PARKS AND RECREATION								
Parks and Recreation								
New Playground Area	30,000				30,000			30,000
SUBTOTAL PARKS AND RECREATION	30,000	0	0	0	30,000	0	0	30,000
PUBLIC FACILITIES					,			,
				F. C.				
Public Facilities Additional Funding for Highway Garage Renovations Senior Cemter Roof Replacement Refurbish Firehouse 340 Costs of Conceptual Plan for Firehouses Repainting of Arts Building Firehouse Improvement Design Phase Boiler for Jail and Trooper Office Firehouse Improvements Implementation Phase Pole Sheds for Highway Garage	4,128,116 30,000 12,000 20,000 24,000 100,000 35,000 3,000,000 80,000	2,778,337	1,349,779 30,000 12,000 20,000 24,000	100,000	35,000 3,000,000		80,000	4,128,116 30,000 12,000 20,000 24,000 100,000 35,000 3,000,000 80,000
SUBTOTAL PUBLIC FACILITIES	7,429,116	2,778,337	1,435,779	100,000	3,035,000	0	80,000	7,429,116
STREETS AND ROADS								
Construction and Reconstruction			•					
Drainage Construction and Design	1,000,000		200.000	200.000	200.000	444.655	200.000	
Pavement Management	1,000,000		200,000	200,000	200,000	200,000	200,000	1,000,000
Road Improvements 11/2012 referendum Old Cathole Road North Cross Farms Parking Lot (Rear) Various Roads Road Improvements	5,000,000 410,800 140,800 4,339,123 5,000,000	5,000,000	410,800 <i>339,123</i>	140,800 1,000,000	1,000,000	1,000,000	1,000,000 5,000,000	5,000,000 410,800 140,800 <i>4,339,123</i> 5,000,000
SUBTOTAL STREETS AND ROADS	15,890,723	5,000,000	949,923	1,340,800	1,200,000	1,200,000	6,200,000	15,890,723
CIP GRAND TOTALS	28,615,881	7,778,337	3,004,912	1,852,708	6,168,812	1,657,276	8,153,836	28,615,881

YEAR 1

2017 - 2018

				BUDGET : AR 2017-2	SUMMARY 018	,							
YEAR 1	D				CAPITA		ET FU				A 1 1	041	T 1.
CAPITAL BUDGET FUNDING CATEGORIES	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Funding Totals
PROJECTED AVAILABILITY OF CAPITAL FUNDS ====>	17,378,337	166,786	442,080	0	2,162,863	0	116,116	339,123	0	0	623,137	0	21,228,442
TOWN ADMINISTRATION													
Town Administration	0	12,786	55,972	0	. 0	0	0	0	0	0	0	0	68,758
BOARD OF EDUCATION													
Board of Education	9,600,000	100,000	0	0	0	0	o	0	0	0	0	0	9,700,000
CAPITAL EQUIPMENT													
Capital Equipment	0	0	28,652	0	190,300	0	0	0	0	0	0	0	218,952
FIRE AND AMBULANCE													
Fire and Ambulance	0	0	0	0	0	0	0	0	0	0	231,500	0	231,500
PARKS AND RECREATION													
Parks and Recreation	0	0	0	0	0	0	0	0	0	0	0	0	0
PUBLIC FACILITIES													
Public Facilities	2,778,337	54,000	32,000	0	1,233,663	0	116,116	0	0	0	0	0	4,214,116
STREETS AND ROADS													
Construction and Reconstruction	0	0	0	0	200,000	0	0	0	0	0	0	0	200,000
Pavement Management	5,000,000	,	0	0	410,800	0	0	339,123	0	0	0	0	5,749,923
SUMMARY PROJECT TOTALS	17,378,337	166.786	116,624	0	2,034,763		116,116		0	0	231,500		
FUNDING SOURCE VARIANCES	0	0	325,456	0		0	+					0	

Project Description Estimated Project Cost Funds Fund Contrib Existing Fund Contrib Fund Contrib Existing Fund Contrib Fund Fund Contrib Fund Special Refer Notes/ Bonds Fund Grant Grant Grant Grant Grant Grant Grant Grant Grant Funding Sources/ Appr Bonds Funding Sources/ Appr Bonds Funding Fund Contrib Fund Fund Fund Fund Fund Fund Fund Fund	Project Description Estimated Project Cost Existing Funds ty Vehicles - To Reserve for on le replacement. In Manager (3 years)**	CAPITAL BUDGET FUNDING SOURCES eral CNRE Recreation Non Refer LOCIP TAR State & School Ambul Other nd Fund Special Refer Notes/ Grant Grant Federal Const Reserve Funding trib Revenue Notes/ Bonds Grant Grants Grant Grant Appr Bond	2000-00 Funding Totals 55,972
Project Cost Project Cost	Project Cost Existing Funds ty Vehicles - To Reserve for on le replacement. 1 Manager (3 years)**	eral CNRE Recreation Non Refer LOCIP TAR State & School Ambul Other Round Fund Special Refer Notes/ Grant Grant Federal Const Reserve Funding Sources/ Bonds Bonds Bonds	Totals
Current Year Depreciation Funds for municipal vehicle replacement. List of Town Vehicles: 2017 Ford Explorer - Town Manager (3 years)** 2013 Ford Explorer - Building Inspection (7 years)** 2015 Ford Explorer - Public Works Director (7 years)** 2011 F-150 Pickup Truck - Canine 2005 Jeep Liberty - Assessor 2006 Jeep Grand Cherokee - Pool 2007 Jeep Liberty - Pool/Planner 2011 Ford Explorer - Recreation	on le replacement. n Manager (3 years)**	55,972	55,972
2015 Ford Explorer - Pool 2016 Mini-Van - Elderly	ic Works Director (7 years)** - Canine sor e - Pool Planner re Marshal eation		
List of Board of Education Vehicles: 2012 Ford F-150 Pickup 2015 Ford F-250 Pickup 2008 Ford E-250 Van	n Vehicles: 12,786	,786	12,786
** These vehicles are the only ones that get replaced on a three or seven year cycle. Their replacements go into the pooled vehicles.			
TOTAL TOWN ADMINISTRATION 68,758 0 12,786 55,972 0 0 0 0 0 0 0 0 0 0 0	ı ı	786 55 972 0 0 0 0 0 0 0	68,758

Page	FUNCTION		ACTIVITY	7	 				DDOCDA	N.f.			-w-r-	CODE
Project Description Project Education of Project Ed														CODE 2010-06
Pands Cost Pand Deposit Cost Pand Co	Project Description			- deduction	 CAP	ITAL E	UDGET							
necludes equipment trailer, BCP concrete repair ears ridowalk and trains driving historicum states floor refinishing. TIS letture half aprect. DV enabled humaniser, 115 paying lower level losding dock regress to 40 50/22 for speciable excalation. 9,600,000 9,600		Project	Existing	Fund	Recreation Special	Non Refer Notes/	Refer Notes/	LOCIP	TAR	State & Federal	Const		Funding Sources/	
control research In 2016. Bend effected on for cholor projects over these years pursuant to the Town's Debt Anagement Plan. The debt will be issued each year as follows. This is year one. The Part of Part o	Facilities Capital Improvements Includes equipment trailer; BGP concrete repair rear sidewalk and trench drain; TMS auditorium stage floor refinishing; TIS lecture hall carpet; DW custodial burnisher; TIS paving lower level loading dock. Projects total \$90,776 and \$9,224 for possible escalation.			100,000										100,000
ear One: Pf 2017/2018 - \$2,665,128 ear Three: Ff 2017/2018 - \$1,512,905 Total - \$9,600,000 Total - \$9,600,000	School Projects Bond referendum was approved 11/2016. Bond referendum for school projects over three years pursuant to the Town's Debt Management Plan. The debt will be issued each year as follows. This is year one.	9,600,000	9,600,000									:		9,600,000
	Year One: FY 2017/2018 - \$2,665,128 Year Two: FY 2018/2019 - \$5,421,967 Year Three: FY 2019/2020 - <u>\$1,512,905</u>													
												:		
TOTAL BOARD OF EDUCATION 9,700,000 9,600,000 100,000 0 0 0 0 0 0 0 0	TOTAL BOARD OF EDUCATION	0.700.000	0.600.000	100,000										

Project Personiption Project P	FUNCTION		ACTIVITY	7					 PROGRA	M		 	CODE
Perject Description Estimate Case CAPITAL BUDGET VALVE Stock School Ambit Other Cest Plants Plants Case Plants Plan	FY 2017-2018 Capital Budget - Year 1												2020-00
Cost Fund. Contrib. Pends Pand Contrib. Pends Pands Revenue Relation for the particular use of a religious part of a play in the spring time 477-200. This from this piece of equipment that is used for smore operations we wall as for fideling successfully as built explace the as breaks not which can no longer dump. The intention is to purchase now under all plot for this velicid. As are good that the successful proposed for the velicle as an extraction fields. The platest we correctly hove is not productive due to the regions and successful field in the successful proposed for the velicle as any expectation fields. The platest we correctly hove is not productive due to the regions and successful fields that the successful proposed in the successful proposed for the velicle as any expectation fields. The platest we correctly hove is not productive due to the regions and successful fields that the successful production fields. The platest we correctly hove is not productive due to the regions and successful fields that the successful production fields. The platest we correctly hove is not productive due to the regions and successful fields that the successful fields. The platest we correctly have in our productive due to the regions and successful fields that the successful fields. The platest we correctly have a region of field maintained and successful fields. The platest we correctly have been as a relative fields and the successful fields. Page 12,000 and 12,0		Estimated					ITAL B		ING SO			 	Funding
Highways) and 1988 Dyao Pack Pavement Roller The prevented riley is used for rolling preventing gravel roads as well as for field my promoted for play in the spring time (\$47,300). This feest litin prices of equipment that is used for seve operations as well as for field ministenance. The vehicle his will replace has a broken hoist which can no longer dump. The intention is to purchase a new ander and policy for this vehicle as well. This vehicle is surrectly under CT State Bid (\$43,000). Registered that the price of field menhances well. This vehicle is surrectly under CT State Bid (\$43,000). Registered that the price of field menhances are well. This vehicle is not considered that the price of field menhances are well. This vehicle is not considered that the price of field menhances are well. This vehicle is not considered that the price of field menhances are well. This vehicle is not considered that the price of field menhances are well. This vehicle is not considered that the price of field menhances are well. This vehicle is not shown in the price of the price of the price of field menhances are well. This vehicle is not shown in the price of field menhances are well. This vehicle is not shown in the price of field menhances are recommended. Replacement of Light Duty Vehicles - To Reserve for currently first price is not shown in the price of the price			Existing Funds	Fund		Special	Refer Notes/	Notes/	i .	Federal	Const	Funding Sources/	Totals
as well as for field maintenance. The vehicle this will replace has a frozen host which can no longer dump. The instation is to purchase a new anoder and plow for this vehicle is urcently under CT state Bid (3143,000). Replacement of Line Painter (Parks) In his price of field maintenance equipment is used on a daily basis for lining of our municipal and Board of Education fields. The painter we currently have is not producite due to the rigorous conditions under which it is used. A now gas operated machine is recommended. Replacement of Light Duty Vehicles - To Reserve for Current Vear Depreciation List of Public Works Vehicles. Also and the control of	Replacement of Truck #39 1990 Ford F800 Dump Truck (Highway) and 1988 Dyno Pack Pavement Roller The pavement roller is used for rolling pavement, gravel roads as well as ballfields while being prepared for play in the spring time (\$47,300).	190,300					190,300						190,300
This piece of field maintenance equipment is used on a daily basis for lining of our municipal and Board of Education fields. The painter we currently have is not productive due to the rigorous conditions under which it is used. A new gas operated machine is recommended. Replacement of Light Duty Vehicles - To Reserve for Current Vear Depreciation Funds for municipal vehicle replacement. List of Public Works Vehicles: 2013 F-250 Fickup Truck - Parks 2015 F-350 Truck - Public Works Supervisor	This front line piece of equipment that is used for snow operations as well as for field maintenance. The vehicle this will replace has a broken hoist which can no longer dump. The intention is to purchase a new sander and plow for this vehicle as well. This vehicle is currently under CT State Bid (\$143,000).	•											
Current Year Depreciation Funds for municipal vehicle replacement. List of Public Works Vehicles: 2013 F-250 Pickup Truck - Highway 2013 F-250 Truck - Public Works Supervisor	Replacement of Line Painter (Parks) This piece of field maintenance equipment is used on a daily basis for lining of our municipal and Board of Education fields. The painter we currently have is not productive due to the rigorous conditions under which it is used. A new gas operated machine is recommended.	15,000			15,000								15,000
2013 F-250 Pickup Truck - Highway 2013 F-250 Pickup Truck - Parks 2015 F-350 Truck - Public Works Supervisor	Replacement of Light Duty Vehicles - To Reserve for Current Year Depreciation Funds for municipal vehicle replacement.	13,652			13,652								13,652
TOTAL CAPITAL EQUIPMENT 218.952 0 0 28.652 0 190 300 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	List of Public Works Vehicles: 2013 F-250 Pickup Truck - Highway 2013 F-250 Pickup Truck - Parks 2015 F-350 Truck - Public Works Supervisor												
	TOTAL CAPITAL EQUIPMENT	218 952	0		28 652	0	190 300	0	 0		0	0	218,952

FUNCTION		ACTIVIT	7						PROGRA	М				CODE
FY 2017-2018 Capital Budget - Year 1		Fire and A							Fire and A					2030-00
Project Description	Estimated						UDGET		ING SO					Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Replacement of Ambulance 540 Standard 5 year replacement program. The department currently has two ambulances. One is located at Station 140, 64 Crystal Lake Road and the other is located at Station 240, 3 Rhodes Road. Each ambulance geographically covers one half of the town. We will be doing a remount the same as we did with Ambulance 640, this option will lessen the price. Keep in mind the next replacement will require a complete new ambulance therefore the price will be back to where it was before we started using the remount option.	214,000											214,000		214,000
Replacement AED Program More than 10 years ago with the addition of AEDs (Automatic External Defibrillators), the department first qualified as a HEARTSafes Community. The Fire Department was able to expand our fleet of AEDs when those units that weren't being used by a local sports group, were donated to the department. The addition of these units enabled us to equip each station as well as our first-response vehicles with AEDs which allows for quick, easy access and provides greater coverage to the Town. The Department needs to begin replacing our AED units. At this time we recommend half our units this year and the other half in two years. We feel this strategy will lessen the financial impact of the program and allow for more manageable spending not only for the units themselves but for the maintenance, batteries and pad supply costs as well. The current units are in need of replacement due to changes in technology and some are not able to download the new software. Contribution to Emergency Services Equipment Reserve Contributions to the ambulance fund from operations, net of expenses, average approximately \$130,000 per year. Funds are accumulated within a reserve account in this fund to be used towards the replacement of ambulances as well as yearly fire/ambulance equipment as identified in the Capital Improvements Plan. As projects are scheduled, funds are reallocated from this reserve account to the accounts where the expenditures are needed.	35,000											17,500		17,500
TOTAL FIRE AND AMBULANCE	249,000	0	0		0	0	0	0	0	0	0	231,500	0	231,500

FUNCTION		ACTIVITY	<i>y</i>						PROGRA	\ <u>\</u>	-			CODE
FY 2017-2018 Capital Budget - Year 1		Parks and	Recreation						Parks and	vi Recreation				2040-00
Project Description	Estimated	1			CAP	ITAL B	UDGET	FUND	NG SO	URCES				Funding
	Project	Existing	General	CNRE	Recreation	Non	Refer	LOCIP	TAR	State &	School	Ambul	Other	Totals
	Cost	Funds	Fund	Fund	Special	Refer	Notes/	Grant	Grant	Federal	Const	Reserve	Funding]
			Contrib		Revenue	Notes/	Bonds			Grants	Grant		Sources/	
						Bonds				ļ ,				
NO NEW WAS ASSOCIATED A THORSE]
NO NEW FY 2017-2018 PROJECTS														
FOR PARKS AND RECREATION														
		ļ	,]]			,						
			j		,									
														[[
										[Ì
							,							
										ĺ		1		}
										•				
		1								•				ļ ,
										!				
·														1
								}	İ]
														1
]						j]				
							'							
					İ					ŀ				
]]											
										[!			
										1				
						'	1			1	1			
														1 1
· · · · · · · · · · · · · · · · · · ·										<u> </u>				
TOTAL PARKS AND RECREATION	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FUNCTION		ACTIVITY							PROGRAI	M				CODE
FY 2017-2018 Capital Budget - Year 1		Public Faci	lities						Public Fac				····	2050-00
Project Description	Estimated	Treinston		CNIDT	,	ITAL B			NG SOU		0.1 :		0.5	Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Senior Center Roof Replacement Re-roofing of the Senior Center building. We have had numerous ice dams causing some leaking into the building as well as the age of the shingles which dictate that the existing roofing needs to be stripped, covered with water and ice protection and re-shingled.	30,000		30,000											30,000
Refurbishing of Firehouse 340 The exterior of the brick facing the firehouse is breaking off due to exposure to the elements. The bricks are freezing and popping off as well as the flashing and leaking in some areas. Replacing of the bricks and sealing the entire facility should be done even if the building is to be slated for future repairs to help maintain its integrity.	12,000			12,000										12,000
Costs of Conceptual Plan for 3 Firehouses The costs of the conceptual plan for 3 Firehouses is the first step to determine what the costs will be to bring Fire Stations 140, 340 and 440 up to current building codes, to meet ADA requirements and to incorporate some overall improvements to each facility for the fire/emergency personnel.	20,000			20,000										20,000
Repainting of the Arts Building This building is located on the Town Green and is used frequently. The building has wooden clapboard siding and wood trim. The entire building, windows included, needs to be scraped, caulked, replace any deteriorated wood, primed and then painted. The building was last painted in 2006.	24,000		24,000											24,000
Additional Funding for Highway Garage Renovations STEAP grant is \$400,000 and \$942,460 funding in FY 15/16 and \$1,435,877 in FY 16/17 (this number was increased by \$100,000 since STEAP funding was reduced). The balance of \$1,349,779 will be funded by non-referendum debt in FY 17-18. This will provide for the demolition of the existing metal frame portion of the building, replacement with a longer metal frame building, a wash bay, hookup to water and sewer system and lunch room for employees. Existing funds include grant award.	4,128,116	2,778,337				1,233,663		116,116						4,128,116
TOTAL PUBLIC FACILITIES	4,214,116	2,778,337	54,000	32,000	0	1,233,663	0	116,116	0	0	0	0	0	4,214,116

FUNCTION		ACTIVITY	7						PROGRA	M.	•			CODE
FONCTION FY 2017-2018 Capital Budget - Year 1		Streets and	Roade						Constructi	M ion and Rec	onstruction	,		2060-00
Project Description	Estimated	za cota anti	Lionna		CAP	ITAL B	UDGET	FUND	ING SO	URCES	onon action			Funding
J 1	Project	Existing	General	CNRE	Recreation	Non	Refer	LOCIP	TAR	State &	School	Ambul	Other	Totals
	Cost	Funds	Fund	Fund	Special	Refer	Notes/	Grant	Grant	Federal	Const	Reserve	Funding	
			Contrib		Revenue	Notes/	Bonds			Grants	Grant		Sources/	
						Bonds							Appr Bonds	
Drainage Construction and Design	200 000					200 000								****
Funds for drainage and detention basin replacement, repairs and	200,000					200,000								200,000
improvements to all or portion of certain town roads identified by														
the pavement management system.										1			}	
					·					ļ				
			}				l		1			1	1	}
												1		
	1													
												j		
								}			1	}	}	
								}						l
											}		1	ł
								1			1	}	l	1
										}				
														1
								l	ł	1	ł		1	1
								1				1		
										1	1			
						}		1	1				1	1
						· ·							1	
					1						Ì			
TOTAL CONSTRUCTION	200,000	0	0	0	0	200,000	0	0	0	0	0	0	0	200,000

FUNCTION		ACTIVITY	7						PROGRAM	· M				CODE
FY 2017-2018 Capital Budget - Year 1		Streets and							Pavement 3		nt			2060-00
Project Description	Estimated			***************************************	CAP	ITAL B	UDGET		ING SO					Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Pavement Management Roads will be repaired according to the automated pavement management system recommendations. This process includes a variety of techniques ranging from crack sealing, chip sealing and thin overlay to total reconstruction.	339,123								339,123					339,123
Road Improvements Bond referendum was approved 11/06/2012. Bond referendum for road improvements over five years pursuant to the Town's Debt Management Plan. \$1 million of debt will be issued each year. This is year five. Debt Management Plan: Year One: FY 2013/2014 - \$1,000,000 Year Two: FY 2014/2015 - \$1,000,000 Year Three: FY 2015/2016 - \$1,000,000 Year Four: FY 2016/2017 - \$1,000,000 Year Five: FY 2017/2018 - \$1,000,000	5,000,000	5,000,000												5,000,000
Old Cathole Road North This portion of Old Cathole Road North is not covered under the LoTCIP program and needs to be funded by the Town. We are responsible for the Engineering portion of the project as well.	410,800					410,800								410,800
						į								
TOTAL PAVEMENT MANAGEMENT	5740 022	5,000,000	0		0	410,800	0	0	339,123	0	0	0		5,749,923

YEAR 2

2018 - 2019

TOWN ADMINISTRATION TOWN Administration 0 43,558 BOARS OF EDUCATION Board of Education 9,600,000 100,000 0 0 0 0 0 0 0 0 0 0 0 0 0					BUDGET CAR 2018-2	SUMMARY 2019								
## FUNDING CATEGORIES Fluid Fluid Fluid Fluid Countril Fluid Countril Fluid Countril Fluid Countril Fluid Fl						CAPITA								
TOWN ADMINISTRATION TOWN Administration 0 43,558 BOARS OF EDUCATION Board of Education 9,600,000 100,000 0 0 0 0 0 0 0 0 0 0 0 0 0	FUNDING CATEGORIES		Fund		Special	Refer Notes/	Notes/	1	Grant	Federal	Const	Reserve	Funding Sources/ Appr Bonds	Totals
Town Administration	PROJECTED AVAILABILITY OF CAPITAL FUNDS>	9,600,000	158,908	325,456	0	1,165,561	0	116,116	339,123	0	0	531,637	0	12,236,801
Town Administration	Town administration			 				 			 	 		
Board of Education 9,500,000 100,000 0 0 0 0 0 0 0 0 0 0 0 0 0		0	43,558	0	0	0	0	0	0	0	0	0	C	43,558
CAPITAL EQUIPMENT Capital Equipment	BOARD OF EDUCATION													
Capital Equipment	Board of Education	9,600,000	100,000	0	0	0	0	0	0	0	0	0	C	9,700,000
Capital Equipment	CAPITAL EOUPMENT													
Fire and Ambulance 0 0 0 0 0 0 0 0 0 0 0 0 0 20,000 0 20,000 0 20,000 0 20,000 0 20,000 0 20,000 0 0 0		0	15,350	53,000	0	180,000	0	0	0	0	O	o	(248,350
FARKS AND RECREATION Parks and Recreation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FIRE AND AMBULANCE													
Parks and Recreation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Fire and Ambulance	0	0	0	0	0	0	0	0	0	0	20,000	(20,000
Parks and Recreation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	PARKS AND RECREATION													
Public Facilities 0 0 0 100,000 0 0 0 0 0 0 0 0 0 100,000 STREETS AND ROADS Construction and Reconstruction 0 0 0 0 200,000 0 0 0 0 0 0 0 0 200,000 Pavement Management 0 0 0 0 685,561 0 116,116 339,123 0 0 0 0 1,140,80		0	0	0	0	0	0	0	0	0	c	C	(0
Public Facilities 0 0 0 100,000 0 0 0 0 0 0 0 0 0 100,000 STREETS AND ROADS Construction and Reconstruction 0 0 0 0 200,000 0 0 0 0 0 0 0 0 200,000 Pavement Management 0 0 0 0 685,561 0 116,116 339,123 0 0 0 0 1,140,80	PUBLIC FACILITIES													
Construction and Reconstruction 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0	0	0	0	100,000	0	0	0	0	C	C	(100,000
Construction and Reconstruction 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	STREETS AND ROADS													
Pavement Management 0 0 0 0 685,561 0 116,116 339,123 0 0 0 0 1,140,80		0	0	0	0	200.000	0	0	0	0) () (200,000
SUMMARY PROJECT TOTALS 9,600,000 158,908 53,000 0 1,165,561 0 116,116 339,123 0 0 20,000 0 11,452,70														
SUMMARY PROJECT TOTALS 9,600,000 158,908 53,000 0 1,165,561 0 116,116 339,123 0 0 20,000 0 11,452,70	Pavement Management	0	0	0	0	685,561	0	116,116	339,123	[0	' '	'l (' '	1,140,800
SUMMARY PROJECT TOTALS 9,600,000 158,908 53,000 0 1,165,561 0 116,116 339,123 0 0 20,000 0 11,452,70														
FUNDING SOURCE VARIANCES 0 0 0 0 0 0 0 0 511,637 0 784,09				53,000	0							20,000		784,093

FUNCTION		ACTIVIT	<u>v</u>						DD OCD 4	M				CODE
FY 2018-2019 Capital Budget - Year 2			x ninistration						PROGRA	M ninistration				CODE 2000-00
Project Description	Estimated	T			CAP	ITAL B	UDGET		NG SO					Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Replacement of Light Duty Vehicles - To Reserve for Current Year Depreciation Funds for municipal vehicle replacement.	30,772		30,772											30,772
List of Town Vehicles: 2017 Ford Explorer - Town Manager (3 years)** 2013 Ford Explorer - Building Inspection (7 years)** 2015 Ford Explorer - Public Works Director (7 years)** 2011 F-150 Pickup Truck - Canine 2005 Jeep Liberty - Assessor 2006 Jeep Grand Cherokee - Pool 2007 Jeep Liberty - Pool/Planner 2011 Ford Expedition - Fire Marshal 2011 Ford Explorer - Recreation 2015 Ford Explorer - Pool 2016 Mini-Van - Elderly List of Board of Education Vehicles: 2012 Ford F-150 Pickup 2015 Ford F-250 Pickup	12,786		12,786											12,786
** These vehicles are the only ones that get replaced on a three or seven year cycle. Their replacements go into the pooled vehicles.														
TOTAL TOWN ADMINISTRATION	43,558	0	43,558		0	0	0	0	0	0	0	0	0	43,558

FUNCTION		ACTIVITY	7						PROGRA	M	-			CODE
FY 2018-2019 Capital Budget - Year 2		Board of E							Board of E					2010-06
Project Description	Estimated	l				ITAL B	UDGET	FUND	NG SO	URCES				Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Facilities Capital Improvements Establishment of a fund to address yearly improvement needs for the BOE facilities. The fund will be managed by the BOE Facilities Manager and Town Finance Director. Projects must meet the definition of a capital item.	100,000		100,000											100,000
School Projects Bond referendum was approved 11/2016. Bond referendum for school projects over three years pursuant to the Town's Debt Management Plan. The debt will be issued each year as follows. This is year two. Debt Management Plan: Year One: FY 2017/2018 - \$2,665,128	9,600,000	9,600,000									·			9,600,000
Year Two: FY 2018/2019 - \$5,421,967 Year Three: FY 2019/2020 - <u>\$1,512,905</u> Total - \$9,600,000										!				
TOTAL BOARD OF EDUCATION	9,700,000	9,600,000	100,000	0	0	0	0	0	0	0	0	0	0	9,700,000

FUNCTION		ACTIVITY	7						PROGRA	M				CODE
FY 2018-2019 Capital Budget - Year 2		Capital Eq							Capital E					2020-00
Project Description	Estimated	Cupicai Eq	<u>urpinone</u>		CAP	ITAL B	UDGET		ING SO	URCES				Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Replacement of Truck #33 2005 Mack Truck (Highway) This front line piece of equipment is used for snow operations as well as for road maintenance. The intention is to purchase a new sander and plow for this vehicle as well.	180,000					180,000								180,000
Replacement of 2004 Toro Mower (Parks) This piece of field maintenance equipment is used on a daily basis for the mowing of our municipal and Board of Education fields. Because of the size of the mower we are capable of mowing a larger area per per pass thereby increasing our daily production.	53,000			53,000										53,000
Replacement of Light Duty Vehicles - To Reserve for Current Year Depreciation Funds for municipal vehicle replacement.	15,350		15,350								;			15,350
List of Public Works Vehicles: 2013 F-250 Pickup Truck - Highway 2013 F-250 Pickup Truck - Parks 2015 F-350 Truck - Public Works Supervisor														
moment of state of the state of														
TOTAL CAPITAL EQUIPMENT	248,350	0	15,350	53,000	0	180,000	0	0	0	0	0	0	0	248,350

FUNCTION		ACTIVITY							PROGRAI					CODE
FY 2018-2019 Capital Budget - Year 2		Fire and A							Fire and A					CODE 2030-00
Project Description	Estimated				CAP	ITAL B	UDGET	FUND	ING SO	URCES				Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Replacement of Two Thermal Imagers Thermal Imaging cameras render infrared radiation as visible light allowing firefighters to see areas of heat through smoke, darkness or heat-permeable barriers. Each of the Department's engines is equipped with this tool. The original cameras were purchased in 1998 as a result of a community-wide fundraising event. Approximately five years ago an additional two units were purchased. Two of the older units are nearing the end of their service life and need to be upgraded this year. Four additional units will need replacing in future years. These cameras are vital tools in locating hot spots in a variety of firefighting applications.	20,000											20,000		20,000
Contribution to Emergency Services Equipment Reserve Contributions to the ambulance fund from operations, net of expenses, average approximately \$130,000 per year. Funds are accumulated within a reserve account in this fund to be used towards the replacement of ambulances as well as yearly fire/ambulance equipment as identified in the Capital Improvements Plan. As projects are scheduled, funds are reallocated from this reserve account to the accounts where the expenditures are needed.														
TOTAL FIRE AND AMBULANCE	20,000	Ö	0		0	0	0	0	0	0	0	20,000	0	20,000
					<u> </u>		<u> </u>	<u> </u>	<u> </u>		<u> </u>		<u> </u>	

FUNCTION		ACTIVITY							DD OCD A					CODE
FY 2018-2019 Capital Budget - Year 2		Parks and	r Recreation						PROGRA	M Recreation				2040-00
Project Description	Estimated	1 arks and	Acci cation		CAP	ITAL B	UDGET	FUNDI	NG SO	URCES				Funding
	Project	Existing	General	CNRE	Recreation	Non	Refer	LOCIP	TAR	State &	School	Ambul	Other	Totals
	Cost	Funds	Fund	Fund	Special	Refer	Notes/	Grant	Grant	Federal	Const	Reserve	Funding	[
			Contrib		Revenue	Notes/	Bonds			Grants	Grant		Sources/	
		ļ				Bonds			ļ					i
														[
NO NEW FY 2018-2019 PROJECTS														
FOR PARKS AND RECREATION		1								1				
	[[[[[•	1			ĺ I		1		[
							1			1				
										1				! !
														1
		•												
		1]		J I]							
														1
										1				
	l		İ		1 1					į i		i i	1	ł /
			i											
														1
	ł		1		1 1					Į į]		J
														1
										!				
]		l j						i					
							[i 1				1 1
	a.				1									
	ľ		1		1 1		ł	1	}	}		1		1 1
										1				
		i			1		1	ļ		1				
			1		1 1			j		,]]
												İ		
							l			l				1
										1				
			[[[ı	ĺ	ĺ		1	1	i i		1 1
]	i				1				
									1					
					}		1		1	1]		l	
									ļ					
	1													
]							
			l l]]		J]				
TOTAL PARKS AND RECREATION	0	0	0	0	0								0	
TOTAL LARKS AND RECREATION		L				0	0	0	0	0	0	0	<u> </u>	0

FUNCTION		ACTIVITY	7						PROGRAM	и				CODE
FY 2018-2019 Capital Budget - Year 2		Public Faci	ilities						Public Fac	vi ilities				2050-00
Project Description	Estimated				CAP	ITAL B	UDGET	FUNDI	NG SOU	RCES				Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Firehouse Improvement Design In this step the Town will work with an architect/design firm to develop a scope of work that will bring the three firehouses up to the current building codes, ADA compliance and incorporate some of the requests from the building occupants as well.	100,000					100,000								100,000
	-													
									:					
TOTAL PUBLIC FACILITIES	100,000	0	0	0	0	100,000	0	0	0	0	0	0	0	100,000

FUNCTION		ACTIVITY	7						PROGRA	M				CODE
FY 2018-2019 Capital Budget - Year 2		Streets and	Roads						Constructi	on and Rec	onstruction	,		2060-00
Project Description	Estimated	octo dire		_	CAP	ITAL B	UDGET	FUND	NG SO	URCES	onstruction			Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Drainage Construction and Design Funds for drainage and detention basin replacement, repairs and improvements to all or portion of certain town roads identified by the pavement management system.	200,000					200,000								200,000
							!							
	i													
TOTAL CONSTRUCTION	200,000	0	0		0	200,000		0	0	0	0	0	0	200,000

FUNCTION		ACTIVITY	7						PROGRAM	м				CODE
FY 2018-2019 Capital Budget - Year 2		Streets and							Pavement 1	Managemer	nt			2060-00
Project Description	Estimated				CAP	ITAL B	UDGET	FUNDI	NG SO	URCES				Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Pavement Management Roads will be repaired according to the automated pavement management system recommendations. This process includes a variety of techniques ranging from crack sealing, chip sealing and thin overlay to total reconstruction.	1,000,000					544,761		116,116	339,123					1,000,000
Cross Farms Parking Lot (Rear) The rear lot located by the Disc Golf/Soccer fields is in need of expansion as well as being reclaimed and repaved. Included in this project will be the necessary curbing and wooden rail fencing to protect the surrounding areas.	140,800					140,800								140,800
												1		
TOTAL PAVEMENT MANAGEMENT	1,140,800	0	0	0	0	685,561	0	116,116	339,123	0	0	0	0	1,140,800

YEAR 3

2019 - 2020

				BUDGET S AR 2019-20									
YEAR 3					CAPITAI	BUDG	ET FU	NDING	SOUR	CES			
CAPITAL BUDGET FUNDING CATEGORIES	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue		Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Funding Totals
PROJECTED AVAILABILITY OF CAPITAL FUNDS>	9,617,500	200,312	272,456	30,000	862,761	4,500,000	116,116	339,123	0	0	621,637	68,000	16,627,905
TOWN ADMINISTRATION													
Town Administration	0	39,962	0	0	0	0	0	0	0	0	0	0	39,962
BOARD OF EDUCATION													
Board of Education	9,600,000	100,000	0	0	0	0	0	0	0	0	0	0	9,700,000
CAPITAL EQUIPMENT													
Capital Equipment	0	60,350	0	0	118,000	0	0	0	0	O	0	68,000	246,350
FIRE AND AMBULANCE													
Fire and Ambulance	17,500	0	0	0	0	1,500,000	0	0	0	C	17,500	0	1,535,000
PARKS AND RECREATION													
Parks and Recreation	0	0	0	30,000	0	0	0	0	0	C	0	0	30,000
PUBLIC FACILITIES													
Public Facilities	0	0	35,000	0	0	3,000,000	0	0	0	C	0	О	3,035,000
STREETS AND ROADS													
Construction and Reconstruction	0	0	0	0	200,000	0	0	0	0		0	0	200,000
Pavement Management	0	0	0	0	544,761	0	116,116	339,123	0	C	0	0	1,000,000
SUMMARY PROJECT TOTALS	9,617,500					4,500,000							
FUNDING SOURCE VARIANCES	0	0	237,456	0	0	0	0	1 0	0		604,137	0	841,593

FUNCTION		ACTIVITY	<u> </u>						PROGRAM	м				CODE
FY 2019-2020 Capital Budget - Year 3		Town Adm							Town Adm					2000-00
Project Description	Estimated				CAP	ITAL B	UDGET	FUNDI						Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue		Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Replacement of Light Duty Vehicles - To Reserve for Current Year Depreciation Funds for municipal vehicle replacement.	27,176		27,176											27,176
List of Town Vehicles: 2017 Ford Explorer - Town Manager (3 years)** 2013 Ford Explorer - Building Inspection (7 years)** 2015 Ford Explorer - Public Works Director (7 years)** 2011 F-150 Pickup Truck - Canine 2005 Jeep Liberty - Assessor 2006 Jeep Grand Cherokce - Pool 2007 Jeep Liberty - Pool/Planner 2011 Ford Expedition - Fire Marshal 2011 Ford Explorer - Recreation 2015 Ford Explorer - Pool 2016 Mini-Van - Elderly														
List of Board of Education Vehicles: 2012 Ford F-150 Pickup 2015 Ford F-250 Pickup 2008 Ford E-250 Van	12,786		12,786											12,786
** These vehicles are the only ones that get replaced on a three or seven year cycle. Their replacements go into the pooled vehicles. TOTAL TOWN ADMINISTRATION	39,962	0	39,962	0	0	0	0	0	0	0	0	0	0	39,962

FUNCTION		ACTIVIT	v	_					PROGRA	M			· · · · · · · · · · · · · · · · · · ·	CODE
FY 2019-2020 Capital Budget - Year 3		Board of E							Board of E					2010-06
Project Description	Estimated				CAP	ITAL B	UDGET	FUND	ING SO					Funding
	Project Cost	Existing Funds	General Fund	CNRE Fund	Recreation Special	Non Refer	Refer Notes/	LOCIP Grant	TAR Grant	State & Federal	School Const	Ambul Reserve	Other Funding	Totals
			Contrib		Revenue	Notes/ Bonds	Bonds			Grants	Grant		Sources/ Appr Bonds	
Facilities Capital Improvements Establishment of a fund to address yearly improvement needs for the BOE facilities. The fund will be managed by the BOE Facilities Manager and Town Finance Director. Projects must meet the definition of a capital item.	100,000		100,000											100,000
School Projects Bond referendum was approved 11/2016. Bond referendum for school projects over three years pursuant to the Town's Debt Management Plan. The debt will be issued each year as follows. This is year three.	9,600,000	9,600,000											!	9,600,000
Debt Management Plan: Year One: FY 2017/2018 - \$2,665,128 Year Two: FY 2018/2019 - \$5,421,967 Year Three: FY 2019/2020 - <u>\$1,512,905</u> Total - \$9,600,000														
						į								
					:									
TOTAL BOARD OF EDUCATION	0.700.000	0.600.000	100.000											2 - 0 - 2 - 2 - 2
TOTAL BOARD OF EDUCATION	9,700,000	9,000,000	100,000	0	0	0	0	0	0	0	0	0	0	9,700,000

Estimated Project Cost	Capital Equ Existing	uipment						PROGRAM Capital Eq					CODE 2020-00
Project	Evicting												4040-00
- 1	Evicting				ITAL B			IG SOU					Funding
	Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
68,000												68,000	68,000
118,000					118,000								118,000
					i								
45,000		45,000											45,000
15,350		15,350					· 	!					15,350
			•										
													. :
246 350		60 350		0	118 000			v		<u> </u>	0	60 000	246,350
	118,000 45,000	118,000 45,000	68,000 45,000 45,000 15,350 15,350	68,000 45,000 45,000	68,000 45,000 15,350 · · ·	68,000 118,000 118,000 15,350	68,000 118,000 118,000 15,350 15,350	68,000 Bonds 118,000 45,000 45,000	68,000 Bonds 118,000 118,000 15,350 15,350	88,000 Bonds 118,000 118,000 15,350 15,350	68,000 118,000 45,000 45,000 15,350	68,000 Bonds 118,000 118,000 15,350 15,350	Bonds Appr Bonds 68,000 118,000 118,000 15,350 15,350

FUNCTION		ACTIVITY	7						PROGRA	M				CODE
FY 2019-2020 Capital Budget - Year 3		Fire and A	m bulance						Fire and A					2030-00
Project Description	Estimated						UDGET		ING SO	,				Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Replacement of Rescue 240 After several years of justifying the addition of a second aerial device our department has decided to defer this request until our facility needs have been addressed. We have been requesting additional space at several firchouses for many years which now have been merged into a master facilities improvement plan for the community (\$750,000). (Referendum, November 2018)	1,500,000						1,500,000							1,500,000
At this time, we feel that it is in the best interest of the community to replace Rescue 240. Rescue 240 went into service in 2002. Unfortunately, Rescue 240 requires more maintenance than is desirable and normal for the age of the vehicle. There have been several engineering and design improvements that have become available to our industry since the current truck was specified and ordered in 2001. Replacement of Rescue 240 will ensure that our Rescue Company has a safe and reliable vehicle to operate while improving upon our technical and operational capabilities.														
Replacement of ET-540 This truck was delivered in 1988. The truck was built on a commercial vehicle chassis. The truck was refurbished in 2005. That refurbishment added approximately 15 years of usable service life of the truck. This truck has a 1,000 gallon tank and a 1,500 gpm pump. The department will increase in tank size when specifying the replacement truck. This vehicle is currently located at the Plains Road firehouse (\$750,000). (Referendum, November 2018)														
Replacement AED Program More than 10 years ago with the addition of AEDs (Automatic External Defibrillators), the department first qualified as a HEARTSafes Community. The Fire Department was able to expand our fleet of AEDs when those units that weren't being used by a local sports group, were donated to the department. The addition of these units enabled us to equip each station as well as our first-response vehicles with AEDs which allows for quick, easy access and provides greater coverage to the Town.	35,000	17,500										17,500		35,000
The Department recently initiated replacement of our AED units. This is the second half of the replacement program. We feel this strategy will lessen the financial impact of the program and allow for more manageable spending not only for the units themselves but for the maintenance batteries and pad supply costs as well. The current units are in need of replacement due to changes in technology and some are not able to download the new software.														
TOTAL FIRE AND AMBULANCE	1,535,000	17,500	0	0	0	0	1,500,000	0	0	0	0	17,500	0	1,535,000

Parks and Recreation Project Description Estimated Project Existing Recreation Project Existing Cost Funds Fund Project Product Product Project Proj	FUNCTION		ACTIVITY	7						PROCEA	N. (CODE
Project Description Refer to the project Description (Cost Famel Project Existing General Cost Famel Refer Notes Notes Soft State Sta															CODE 2040-00
Project Cost Cost Funds Fu	Project Description					CAP	ITAL B	UDGET	FUND	ING SO	URCES				
Institut in every playground area outside of the entrance to the building. The playground will replace the previous existing playground that was taken down in past years. The playground was removed the tots condition and to make room for the department's parties of the expansions. The playground would consist of elements for ages 35 control of the entrance of the expansion of t		Project		Fund		Recreation Special	Non Refer Notes/	Refer Notes/	LOCIP	TAR	State & Federal	Const	l	Funding Sources/	
	Install a new playground area outside of the entrance to the building. The playground will replace the previous existing playground that was taken down in past years. The playground was removed due to its condition and to make room for the department's parking lot expansion. The playground would consist of elements for ages 3-5 making it suitable for our preschool program. Our preschool program would benefit greatly having a suitable, on-site playground area. The playground will have future expenditures for upkeep of safety material (every year/other year of playground fibers) and replacement of equipment (in approximately 10 years). Playground Structure: \$15,000 Preparation and Installation: \$13,000	30,000				30,000	Bonds							Appr Bonds	30,000

FUNCTION		ACTIVITY	7					·	PROGRAI	м				CODE
FY 2019-2020 Capital Budget - Year 3		Public Faci							Public Fac					2050-00
Project Description	Estimated					ITAL B	UDGET	FUNDI	NG SOU	RCES			1	Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Boiler for Jail and Trooper Office Boiler for jail and trooper office. Plus take out underground fuel tank.	35,000			35,000										35,000
Firehouse Improvement Implementation Phase During this phase the Town will secure through competitive bidding, a contractor to implement the approved improvements that have been designed for each of the three firehouses (140, 340 & 440). This will require a council approved referendum process. (Referendum, November 2018)	3,000,000						3,000,000							3,000,000
				ļ										
				:										
TOTAL PUBLIC FACILITIES	3,035,000	0	0	35,000	0	0	3,000,000	0	0	0	0	0	0	3,035,000

FUNCTION	_	ACTIVITY		***************************************					DDOCDA	N.f.				CODE
FY 2019-2020 Capital Budget - Year 3		Streets and	Y I Roads						PROGRA	M ion and Rec	onstruction			CODE 2060-00
Project Description	Estimated	oti eets and	Koaus		CAP	ITAL B	UDGET	FUND	ING SO	URCES	onstruction	-		Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Drainage Construction and Design Funds for drainage and detention basin replacement, repairs and improvements to all or portion of certain town roads identified by the pavement management system.	200,000					200,000								200,000
TOTAL CONSTRUCTION	200,000	0	0	0	0	200,000	0	0	0	0	0	0	0	200,000

FY 2019-2020 Capital Budget - Year 3 Project Description Estimated Project Existing Contrib Fund Special Refer Notes/ Bonds Revenue Notes/ Bonds Bonds Revenue Notes/ Bonds Rev	FUNCTION		ACTIVIT	v						PROGRAM	<u></u>		 	CODE
Project Description Estimated Project Existing General Cost Fund Fund Contrib Fund Fund Contrib Fund Contrib Fund Fund Contrib Fund Fund Fund Fund Fund Fund Contrib Fund Fund Fund Fund Fund Fund Contrib Fund	FY 2019-2020 Capital Budget - Year 3		Streets and	d Roads								nt		2060-00
Project Cost Funds Fund Contrib Fund Contrib Fund Contrib Fund Refer Notes/ Bonds Will be repaired according to the automated pavement management system recommendations. This process includes a variety of techniques ranging from crack sealing, chip sealing and	Project Description	Estimated	I		_	CAP	ITAL B	UDGET	FUNDI	NG SO	URCES		 	Funding
Roads will be repaired according to the automated pavement management system recommendations. This process includes a variety of techniques ranging from crack sealing, chip sealing and		Project	Existing	Fund		Recreation Special	Non Refer Notes/	Refer Notes/	LOCIP	TAR	State & Federal	Const	Funding Sources/	Totals
	Roads will be repaired according to the automated pavement management system recommendations. This process includes a variety of techniques ranging from crack sealing, chip sealing and	1,000,000					544,761		116,116	339,123				1,000,000
	· 													
														!
TOTAL PAVEMENT MANAGEMENT 1,000,000 0 0 0 0 544,761 0 116,116 339,123 0 0 0 0 1,000,														1,000,000

YEAR 4

2020 - 2021

				BUDGET ST AR 2020-20									
YEAR 4				C	APITAL				SOUR		,		
CAPITAL BUDGET FUNDING CATEGORIES	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Funding Totals
PROJECTED AVAILABILITY OF CAPITAL FUNDS =>	0	207,276	237,456	0	884,761	0	116,116	339,123	0	0	744,137	0	2,528,869
TOWNADMINISTRATION													
Town Administration	o	91,926	0	0	0	0	0	0	0	0	0	0	91,926
BOARD OF EDUCATION													
Board of Education	0	100,000	0	0	0	0	0	0	0	0	0	0	100,000
CAPITAL EQUIPMENT													
Capital Equipment	0	15,350	50,000	0	140,000	0	0	0	0	0	0	0	205,350
FIRE AND AMBULANCE													
Fire and Ambulance	0	0	0	0	0	0	0	0	0	0	60,000	0	60,000
PARKS AND RECREATION													
Parks and Recreation	0	0	0	0	0	0	0	0	0	C	0	0	(
PUBLIC FACILITIES													
Public Facilities	0	0	0	0	0	0	0	0	0	o	0	0	(
STREETS AND ROADS													
Construction and Reconstruction	0	0	0	0	200,000	o	0	0	0	C	0	0	200,000
Pavement Management	0	0	0	0	544,761	o	116,116	339,123	0	(0	0	1,000,000
					ı								
SUMMARY PROJECT TOTALS	0	207,276	50,000	0			116,116				60,000	0	
FUNDING SOURCE VARIANCES	0	0	187,456	0	0		0	0	C	(684,137	0	871,593

FUNCTION		ACTIVITY				_			PROGRAI	M				CODE
FY 2020-2021 Capital Budget - Year 4		Town Adm	inistration						Town Adm					2000-00
Project Description	Estimated						UDGET		NG SOU					Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Replacement of Light Duty Vehicles - To Reserve for Current Year Depreciation Funds for municipal vehicle replacement.	29,140		29,140											29,140
List of Town Vehicles: 2021 Ford Explorer - Town Manager (3 years)** 2021 Ford Explorer - Building Inspection (7 years)** 2015 Ford Explorer - Public Works Director (7 years)** 2021 F-150 Pickup Truck - Canine 2005 Jeep Liberty - Assessor 2013 Ford Explorer - Pool 2007 Jeep Liberty - Pool/Planner 2011 Ford Expedition - Fire Marshal 2011 Ford Explorer - Recreation 2015 Ford Explorer - Pool 2017 Ford Explorer - Pool 2016 Mini-Van - Elderly														
List of Board of Education Vehicles: 2012 Ford F-150 Pickup 2015 Ford F-250 Pickup 2008 Ford E-250 Van	12,786		12,786											12,786
** These vehicles are the only ones that get replaced on a three or seven year cycle. Their replacements go into the pooled vehicles.														
Facilities Capital Improvements Establishment of a fund to address yearly improvement needs for the Town facilities. The fund will be managed by the Town Public Works Director and the Finance Director. Projects must meet the definition of a capital item.	50,000		50,000											50,000
TOTAL TOWN ADMINISTRATION	91,926	0	91,926		0	0		0	0	0	0	0		91,926

FUNCTION		ACTIVITY	.7						PROGRA	M				CODE
FY 2020-2021 Capital Budget - Year 4		Board of E	Education						Board of E	Mucation				2010-06
Project Description	Estimated	2011 0 01 2			CAP	ITAL B	UDGET	FUNDI	NG SO	URCES	-			Funding
•	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Facilities Capital Improvements Establishment of a fund to address yearly improvement needs for the BOE facilities. The fund will be managed by the BOE Facilities Manager and Town Finance Director. Projects must meet the definition of a capital item.	100,000		100,000											100,000
·														
							,							
	ļ													
TOTAL BOARD OF EDUCATION	100,000	0	100,000		0	0	0	0	0	0	0	0	0	100,000

Project Description Project Cost Project Cos	FUNCTION		ACTIVITY	7						PROGRAM	м				CODE
Project Cost Funds Cost Funds Cost Funds Special Refer Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Appr Bonds Special Refer Notes/ Grant Form Notes/ Grant Form Notes/ Appr Bonds Special Refer Notes/ Grant Form Notes/ Grant Form Notes/ Grant Form Notes/ Appr Bonds Special Refer Notes/ Grant Form Notes/ Grant Form Notes/ Appr Bonds Special Refer Notes/ Bonds Special Refer Notes/ Grant Form Notes/ Grant Form Notes/ Appr Bonds Special Refer Notes/ Bonds Special Refer Notes/ Bonds Special Refer Notes/ Grant Form Notes/ Grant Grant Form Notes/ Grant Form Notes/ Appr Bonds Special Refer Notes/ Grant Grant Form Notes/ Grant F										Capital Eq	uipment				2020-00
Replacement of Truck #2 2007 Ford F-250 Pick-Up (Highway) This is primarily used for personnel transportation as well as carrying of Iools, etc. Replacement of Truck #38 2004 Ford One-Ton Dump Truck (Highway) The truck is a front line piece of equipment that is used for snow operations as well as for road maintenance. We intend to purchase a sander and snow plow for this vehicle at the time of purchase (570,000). We currently utilize an outside contractor to re-grade our unimproved roads in the spring. By purchasing a good used grader we could attend to these roads on an an-needed basis instead of one time a year. The estimated payback would be approximately three years. (370,000). Replacement of Light Duty Vehicles - To Reserve for Current Year Depreciation Funds for municipal vehicle replacement. List of Public Works Vehicles: 2013 F-250 Fickup Truck - Highway 2013 F-250 Fickup Truck - Highway 2013 F-250 Fickup Truck - Highway 2013 F-250 Fickup Truck - Highway 2013 F-250 Fickup Truck - Highway 2013 F-250 Fickup Truck - Highway 2013 F-250 Fickup Truck - Farks	Project Description												,		Funding
(Highway) This is primarily used for personnel transportation as well as carrying of tools, etc. Replacement of Truck #38 2004 Ford One-Ton Dump Truck (Highway) and Replacement of 1972 CAT 120 Used Road Grader (Highway) The truck is a front line piece of equipment that is used for snow operations as well as for road maintenance. We intend to purchase a sander and snow plow for this vehicle at the time of purchase (\$70,000). We currently utilize an outside contractor to re-grade our unimproved roads in the spring. By purchasing a good used grader we could attend to these roads on an as-needed basis instead of one time a year. The estimated payback would be approximately three years. (\$70,000). Replacement of Light Duty Vehicles - To Reserve for 15,350 1				Fund		Special	Refer Notes/	Notes/		i .	Federal	Const	li .	Funding Sources/	Totals
(Highway) and Replacement of 1972 CAT 120 Used Road Grader (Highway) The truck is a front line piece of equipment that is used for snow operations as well as for road maintenance. We intend to purchase a sander and snow plow for this vehicle at the time of purchase (\$70,000). We currently utilize an outside contractor to re-grade our unimproved roads in the spring. By purchasing a good used grader we could attend to these roads on an as-needed basis instead of one time a year. The estimated payback would be approximately three years. (\$70,000). Replacement of Light Duty Vehicles - To Reserve for Current Year Depreciation Funds for municipal vehicle replacement. List of Public Works Vehicles: 2013 F-250 Pickup Truck - Highway 2013 F-250 Pickup Truck - Parks	(Highway) This is primarily used for personnel transportaion as well as carrying	50,000			50,000										50,000
Current Year Depreciation Funds for municipal vehicle replacement. List of Public Works Vehicles: 2013 F-250 Pickup Truck - Highway 2013 F-250 Pickup Truck - Parks	(Highway) and Replacement of 1972 CAT 120 Used Road Grader (Highway) The truck is a front line piece of equipment that is used for snow operations as well as for road maintenance. We intend to purchase a sander and snow plow for this vehicle at the time of purchase (\$70,000). We currently utilize an outside contractor to re-grade our unimproved roads in the spring. By purchasing a good used grader we could attend to these roads on an as-needed basis instead of one time a year. The estimated payback would be approximately three years.	140,000					140,000								140,000
	Replacement of Light Duty Vehicles - To Reserve for Current Year Depreciation Funds for municipal vehicle replacement. List of Public Works Vehicles: 2013 F-250 Pickup Truck - Highway 2013 F-250 Pickup Truck - Parks	15,350		15,350											15,350
TOTAL CAPITAL EQUIPMENT 205,350 0 15,350 50,000 0 140,000 0 0 0 0 0 0 0 0 0 205	TOTAL CADITAL FOLIDMENT	205 350		15 350	50 000	0	140 000		1	ļ	ļ				205,350

FUNCTION		ACTIVITY	·						PROGRAI	M				CODE
FY 2020-2021 Capital Budget - Year 4		Fire and A							Fire and A					2030-00
Project Description	Estimated						UDGET	FUND	ING SO	URCES				Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Replacement of Fire Gear Replacement of Firefighters' Personal Protective Equipment includes helmets, hoods, jacket, gloves, pants and boots to comply with NFPA 1851. Firefighters' personal protective equipment is not certified for use 10 years after date of manufacture or sooner depending on the exposures.	60,000											60,000		60,000
Contribution to Emergency Services Equipment Reserve Contributions to the ambulance fund from operations, net of expenses, average approximately \$130,000 per year. Funds are accumulated within a reserve account in this fund to be used towards the replacement of ambulances as well as yearly fire/ambulance equipment as identified in the Capital Improvements Plan. As projects are scheduled, funds are reallocated from this reserve account to the accounts where the expenditures are needed.														
TOTAL FIRE AND AMBULANCE	60,000	0	0	0	0	0	0	0	0	0	0	60,000	ő	60,000

FUNCTION		ACTIVITY	.7						PDOCDA	· · ·				CODE
FY 2020-2021 Capital Budget - Year 4		Parks and	r Recreation						PROGRAM	vi Recreation				CODE 2040-00
Project Description	Estimated	l and and	1 cci cucion		CAP	ITAL B	UDGET	FUND	NG SO	URCES	_			Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
NO NEW FY 2020-2021 PROJECTS FOR PARKS AND RECREATION														
TOTAL PARKS AND RECREATION	0	0	0	0	0	0	0	0	0	0	0	0	0	0

ELINICYFICAT	_	4 60017 1100	-											
FUNCTION FY 2020-2021 Capital Budget - Year 4		ACTIVITY	11141						PROGRAM	ν Ι				CODE
Project Description	Estimated	Public Faci	lities		7.40	TTAT D	UDCET	ETININT	Public Fac	Ilities				2050-00
1 Toject Description	Project	Existing	General	CNRE	Recreation	Non		FUNDI:	1 TAB	RCES	0.11	Aleast	Other	Funding
	Cost	Funds	Fund	Fund	Special		Refer		TAR	State &	School	Ambul	Other	Totals
	Cost	Tunus	Contrib	ruiu	Revenue	Refer Notes/	Notes/ Bonds	Grant	Grant	Federal Grants	Const	Reserve	Funding Sources/	
			Contrib		Revenue	Bonds	Donus			Crants	Grant		Sources/	
						Donus					1		Appr Bonds	
NO NEW FY 2020-2021 PROJECTS							1							
FOR PUBLIC FACILITIES							1						i i	
PORT OBLIC PACILITIES														
	1		j j]		}	}			1			
								ŀ		[ĺ	
	ł									İ				
								1						
	Ĭ						1				1			
							}	1		ļ	J .			
								ŀ						
	1												i	
	1													
	ł	}						1		ł	1			
	ŀ													
								İ						
	- [
		•									1			
	1	1 1					Ì	l		l	1			
											ŀ			
	ł													
	1							1						
	j	1						1						
	1	[ĺ	ĺ		1	ĺ		}	
	1							<u>l</u>						
	'													
											İ			
	}													
	}]								ļ				
							1	[1	[ĺ	
	1							Į.						
								İ						
		[
]												
]]							
]]	1		}]		J i	
]												
]												
	1									1				,
	_													
TOTAL PUBLIC FACILITIES	0	0	0	0	0	0	0	0	0	0	0	0	0	0

FUNCTION		ACTIVITY	7	_					PROGRA	N (CODE
FY 2020-2021 Capital Budget - Year 4		Streets and							Constructi	M ion and Rec	onstruction			CODE 2060-00
Project Description	Estimated				CAP	ITAL B	UDGET	FUND	ING SO	URCES	OHSEI GEHOL	•		Funding
,	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Drainage Construction and Design Funds for drainage and detention basin replacement, repairs and improvements to all or portion of certain town roads identified by the pavement management system.	200,000					200,000								200,000
										!				
TOTAL CONSTRUCTION	200,000	0	0	0	0	200,000	0	0	0	0	0	0	0	200,000

FUNCTION		ACTIVITY	Y						PROGRAM	м				CODE
FY 2020-2021 Capital Budget - Year 4		Streets and							Pavement 1	 Managemei	nt			2060-00
Project Description	Estimated				CAP	ITAL B	UDGET	FUNDI	NG SO	URCES				Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Pavement Management Roads will be repaired according to the automated pavement management system recommendations. This process includes a variety of techniques ranging from crack sealing, chip sealing and thin overlay to total reconstruction.	1,000,000							116,116	339,123					1,000,000
TOTAL PAVEMENT MANAGEMENT	1,000,000	0	0	0	0	544,761	0	116,116	339,123	0	0	0	0	1,000,000

YEAR 5

2021 - 2022

		YEAR 5 CA FIS	APITAL B SCAL YEA			?							
YEAR 5 CAPITAL BUDGET FUNDING CATEGORIES	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	GET FU LOCIP Grant	UNDIN TAR Grant	G SOU State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Funding Totals
PROJECTED AVAILABILITY OF CAPITAL FUNDS>	0	234,276	187,456	0	944,761	6,104,560	116,116	339,123	0	0	824,137	0	8,750,429
TOWN ADMINISTRATION													
Town Administration	0	38,926	0	0	0	0	0	o	0	0	0	o	38,926
BOARD OF EDUCATION													
Board of Education	0	100,000	0	0	0	1,104,560	0	0	0	0	0	0	1,204,560
CAPITAL EQUIPMENT													
Capital Equipment	0	15,350	0	0	200,000	0	0	o	0	0	0	0	215,350
FIRE AND AMBULANCE													
Fire and Ambulance	0	0	0	0	0	0	0	0	0	0	415,000	0	415,000
PARKS AND RECREATION													
Parks and Recreation	0	0	0	0	0	0	0	0	0	0	0	0	0
PUBLIC FACILITIES													
Public Facilities	0	80,000	0	0	0	0	0	0	0	0	0	0	80,000
STREETS AND ROADS													i i
Construction and Reconstruction	0	0	0	0	200,000	0	0	0	0	0	0	О	200,000
Pavement Management	0	0	0	0	544,761	5,000,000	116,116	339,123	0	O	0	o	6,000,000
	, profession				·								
									i.				
SUMMARY PROJECT TOTALS FUNDING SOURCE VARIANCES	0					6,104,560		339,123 0				0	

FUNCTION		ACTIVITY	7	_					PROGRA	M				CODE
FY 2021-2022 Capital Budget - Year 5			r inistration						Town Adm	M ninistration				2000-00
Project Description	Estimated	11011			CAP	ITAL B	UDGET		ING SO					Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes/ Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Replacement of Light Duty Vehicles - To Reserve for Current Year Depreciation Funds for municipal vehicle replacement.	26,140		26,140								·			26,140
List of Town Vehicles: 2021 Ford Explorer - Town Manager (3 years)** 2021 Ford Explorer - Building Inspection (7 years)** 2015 Ford Explorer - Public Works Director (7 years)** 2021 F-150 Pickup Truck - Canine 2005 Jeep Liberty - Assessor 2013 Ford Explorer - Pool 2007 Jeep Liberty - Pool/Planner 2011 Ford Expedition - Pool/Fire Department 2011 Ford Explorer - Recreation 2015 Ford Explorer - Pool 2017 Ford Explorer - Fire Marshal 2016 Mini-Van - Elderly														
List of Board of Education Vehicles: 2012 Ford F-150 Pickup 2015 Ford F-250 Pickup 2008 Ford E-250 Van	12,786		12,786											12,786
** These vehicles are the only ones that get replaced on a three or seven year cycle. Their replacements go into the pooled vehicles.														
							:		!		:			
TOTAL TOWN ADMINISTRATION	30.037		30.037	^	<u> </u>									26.00
TOTAL TOWN ADMINISTRATION	38,926	0	38,926	0	0	0	0	0	0	0	0	0	0	38,926

FUNCTION		ACTIVITY	<u> </u>						PROGRA	M				CODE
FY 2021-2022 Capital Budget - Year 5		Board of E							District W	ide				2010-06
Project Description	Estimated				CAP	ITAL B	UDGET	FUND	ING SO	URCES				Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Facilities Capital Improvements Establishment of a fund to address yearly improvement needs for the BOE facilities. The fund will be managed by the BOE Facilities Manager and Town Finance Director. Projects must meet the definition of a capital item.	100,000		100,000											100,000
Bonding Projects: BGP parking lot paving (staff, visitors, bus lane, access road), BGP boiler replacement, TMS removal of modular classrooms, TMS paving of parking lot (excluding access road and exit) and DW wireless access point upgrades. (Referendum required in November 2020)	1,104,560						1,104,560							1,104,560
TOTAL DISTRICT WIDE	1,204,560	0	100,000	0	0	0	1,104,560	0	0	0	. 0	0	0	1,204,560

Project Description Project Description Estimated Project Cost Funds Funds Fund Contrib Replacement of Truck #27 2008 International 7400 (Highway) as for road maintenance. The intention is to purchase a new sander and plow for this vehicle as well. Estimated Project Cost Funds Fund Contrib CAPITAL BUDGET FUNDING SOURCES Funds Recreation Non Refer Notes Grant Grant Grant Federal Const Reserve Funding Sources/ Bonds Capital Equipment CAPITAL BUDGET FUNDING SOURCES Funds Fund Contrib Fund Revenue Notes/ Bonds Sources/ Bonds Appr Bonds 200,000 200,000 Capital Equipment CAPITAL BUDGET FUNDING SOURCES Funding Sources/ Appr Bonds Grant	FUNCTION		ACTIVITY	Ÿ			· · · · · · · · · · · · · · · · · · ·	***	PROGRA	M		 	CODE
Project Description Estimated Project Existing General CNRE Recreation Fund Fund Contrib Fund Fund Contrib Fund F	FY 2021-2022 Capital Budget - Year 5								Capital Ed	uipment			2020-00
Replacement of Truck #27 2008 International 7400 (Highway) This front line piece of equipment is used for snow operations as well as for road maintenance. The intention is to purchase a new sander and plow for this vehicle as well. Replacement of Light Duty Vehicles - To Reserve for Current Year Depreciation Funds for municipal vehicle replacement. List of Public Works Vehicles: 2013 F-250 Pickup Truck - Parks Existing Fund Contrib Funds Fund Contrib Funds Fund Contrib Fund Contrib Fund Contrib Fund Contrib Fund Contrib Fund Contrib Fund Contrib Fund Contrib Fund Contrib Funds Fund Contrib Fun	Project Description	Estimated		•	CAP	ITAL B	UDGET	FUND	ING SO	URCES		 	Funding
This front line piece of equipment is used for snow operations as well as for road maintenance. The intention is to purchase a new sander and plow for this vehicle as well. Replacement of Light Duty Vehicles - To Reserve for Current Year Depreciation Funds for municipal vehicle replacement. List of Public Works Vehicles: 2013 F-250 Pickup Truck - Highway 2013 F-250 Pickup Truck - Parks			Existing Funds	Fund	Recreation Special	Non Refer Notes/	Refer Notes	LOCIP	TAR	State & Federal	Const	Funding Sources/	Totals
Current Year Depreciation Funds for municipal vehicle replacement. List of Public Works Vehicles: 2013 F-250 Pickup Truck - Highway 2013 F-250 Pickup Truck - Parks	This front line piece of equipment is used for snow operations as well as for road maintenance. The intention is to purchase a new sander	200,000	1			200,000							200,000
2013 F-250 Pickup Truck - Highway 2013 F-250 Pickup Truck - Parks	Current Year Depreciation	15,350		15,350									15,350
	2013 F-250 Pickup Truck - Highway 2013 F-250 Pickup Truck - Parks												
						:							
TOTAL CAPITAL EQUIPMENT 215,350 0 15,350 0 0 200,000 0 0 0 0 0 0 0 2	TOTAL CADITAL FOLUDATION	215 250		15.250		200.000							215,350

FUNCTION		ACTIVITY	7						PROGRAI	M				CODE
FY 2021-2022 Capital Budget - Year 5		Fire and A	mbulance						Fire and A					2030-00
Project Description	Estimated	To do do		a ====		TAL B			NG SOL					Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Replacement of Ambulance 640 Standard 5 year replacement program. The department currently has two ambulances. One is located at Station 140, 64 Crystal Lake Road and the other is located at Station 240, 3 Rhodes Road. Each ambulance geographically covers one half of the town. All new equipment needs to be purchased at the same time for example, stretchers, radios, AEDs and ePCR laptops. The capital replacement cost takes those expenses into consideration.	285,000											285,000		285,000
Refurbishment of ET-140 Engine Tank 140 is a Pierce Engine which was purchased in 2000 with an expectation to last 20 years. With the upkeep and current conditions the department has outlined in previous budgets to refurbish this apparatus similar to the other three fire apparatus' we have refurbished. The department is confident that a refurbishment can extend the useful life of this apparatus an additional 10 years.	130,000											130,000		130,000
Contribution to Emergency Services Equipment Reserve Contributions to the ambulance fund from operations, net of expenses, average approximately \$130,000 per year. Funds are accumulated within a reserve account in this fund to be used towards the replacement of ambulances as well as yearly fire/ambulance equipment as identified in the Capital Improvements Plan. As projects are scheduled, funds are reallocated from this reserve account to the accounts where the expenditures are needed.														
TOTAL FIRE AND AMBULANCE	415,000	0	0	0	0	0	0	0	0	0	0	415,000	0	415,000

FUNCTION		ACTIVITY	.7						DD CCD 4					CODE
FY 2021-2022 Capital Budget - Year 5		Parks and	t Recreation						PROGRA	vi Recreation				CODE 2040-00
FY 2021-2022 Capital Budget - Year 5 Project Description	Estimated	1 41 115 4114	1ttel tution		CAP	ITAL B	UDGET	FUND	NG SO	URCES				Funding
	Project	Existing	General	CNRE	Recreation	Non	Refer	LOCIP	TAR	State &	School	Ambul	Other	Totals
	Cost	Funds	Fund	Fund	Special	Refer	Notes	Grant	Grant	Federal	Const	Reserve	Funding	
			Contrib		Revenue	Notes/	Bonds			Grants	Grant		Sources/	
						Bonds							Appr Bonds	
NO NEW FY 2021-2022 PROJECTS														
FOR PARKS AND RECREATION													ļ	
													ļ	ļ
										•				
													i	İ
]											
	1		}										1	
	ł													ļ
													1	
	ŀ		1							}			l	
											ľ			
										1				
							ļ							
										ļ			ļ	
													ļ	
														1
														ļ
	}		1										1]
											1		1	
													1	
													1	
														l
			l								}		}	
			ĺ											
													1	
													[1
TOTAL PARKS AND RECREATION	0	0	0	0	0	0	0	0	0	0	0	0	0	(

FUNCTION		ACTIVIT	<u>v</u>						PROGRA	м				CODE
FY 2021-2022 Capital Budget - Year 5		Public Fac	ilities						Public Fac	vi ilities				2050-00
Project Description	Estimated				CAP	ITAL B	UDGET	FUND	ING SO	URCES				Funding
	Project Cost	Existing Funds	General Fund Contrib	CNRE Fund	Recreation Special Revenue	Non Refer Notes/ Bonds	Refer Notes Bonds	LOCIP Grant	TAR Grant	State & Federal Grants	School Const Grant	Ambul Reserve	Other Funding Sources/ Appr Bonds	Totals
Pole Sheds for Highway Garage There are currently eight to ten pieces of equipment being stored outside in the elements due to a lack of room inside the facility. These two pole sheds will be utilized as "cold" storage to keep these vehicles out of the harsh environment that tends to shorten their useful lives.	80,000		80,000											80,000
TOTAL PUBLIC FACILITIES	80,000	0	80,000	0	0	0	0	0	0	0	0	0	0	80,000

		A CTIVITY							PROGRAM	4				CODE
FUNCTION FY 2021-2022 Capital Budget - Year 5		ACTIVITY Streets and I	Roads							vi on and Reco	nstruction			2060-00
Project Description	Estimated			_	CAPI	TAL BU	JDGET	FUNDIN	G SOU	RCES				Funding
•	Project	Existing	General	CNRE	Recreation	Non	Refer	LOCIP	TAR	State &	School	Ambul	Other	Totals
	Cost	Funds	Fund	Fund	Special	Refer	Notes	Grant	Grant	Federal	Const	Reserve	Funding]
			Contrib		Revenue	Notes/	Bonds			Grants	Grant		Sources/	
						Bonds							Appr Bonds	
Orainage Construction and Design	200 000					200 000	İ							****
Funds for drainage and detention basin replacement, repairs and	200,000					200,000								200,000
mprovements to all or portion of certain town roads identified by			1										1	
he pavement management system.	-]]					1				
					1 [
	1				1 1		ļ							
														ļ
					1		<u> </u>	1						
			[[[ĺ
														1
					1 1									
			:		1									
					1									
	ľ		i i		1		! 			1			!	ł
					1									
							1]					ĺ	
					1			1						
	1		}]]								ļ	ļ
					i l								ļ	
	1													
							1							
					[•	
													ļ	
					l									
					1			1						
	1		1		1 1								ł	
	[1	
					1									
	1												1	
														1
]											
	1	0			1		l .	1		1	ì	ı	1	i

FUNCTION		ACTIVITY		_					PROGRAN	1				CODE
FY 2021-2022 Capital Budget - Year 5		Streets and I	Roads						PROGRAM Pavement I		t			2060-00
Project Description	Estimated			_	CAPI	TAL BU	UDGET	FUNDIN						Funding
	Project	Existing	General	CNRE	Recreation		Refer	LOCIP	TAR	State &	School	Ambul	Other	Totals
	Cost	Funds	Fund	Fund	Special	Refer	Notes	Grant	Grant	Federal	Const	Reserve	Funding	
			Contrib		Revenue	Notes/	Bonds			Grants	Grant		Sources/	
						Bonds							Appr Bonds	
Pavement Management	1,000,000					544,761		116,116	339,123			1		1,000,000
Roads will be repaired according to the automated pavement	.,,,,,,,,,					311,701		110,110	335,123					1,000,000
management system recommendations. This process includes a														
variety of techniques ranging from crack sealing, chip sealing and	1						}					}		
thin overlay to total reconstruction.														
Road Improvements	5,000,000						5,000,000							5,000,000
Bond referendum for roand improvements over five years pursuant to	.,,						3,000,000							3,000,000
the Town's Debt Management Plan.														
(Referendum, November 2020)														
Debt Management Plan:								[[
Year One: FY 2021/2022 - \$1,000,000														
Year Two: FY 2022/2023 - \$1,000,000														
Year Three: FY 2023/2024 - \$1,000,000														
Year Four: FY 2024/2025 - \$1,000,000														
Year Five: FY 2025/2026 - \$1,000,000]													
												!		
								}				}	ļ	
) 						ł	1
														1
]
	1													
	}							<u> </u>				1	}	
												ĺ	1	[[
												F		
												1		
							}							
												1		
TOTAL DAVIDATION OF THE CONTROL OF T	6065.55				ļļ									
TOTAL PAVEMENT MANAGEMENT	6,000,000	0	0	0	0	544,761	5,000,000	116,116	339,123	0	0	0	0	6,000,000

Town of Tolland, Connecticut Existing & Proposed Debt Service November 2016

Proposed Debt Service ==>

General Fund Only Debt Service

Fisc	Existing	Existing GF		TOTAL General Fund Debt (excludes Sewer Assessment Debt & 2013 Energy	Annual Change in Existing	Da	5,000 Bond I ated July 201 0 Years Rate	7	\$4,515,000 BANs Dated: 10/18 Due: 10/19	,	50,000 Bond Issi October 2019 n: 20 Years Rate)	\$885,000 BANs 10/2020 to 10/2021	. , ,	ond Issue Date 2021 20 Years Rate:		Total Proposed	Total Proposed	Total Proposed Debt	Projected Bond & BAN	Existing Plus Proposed DS &	Amount Budgeted for	Annual \$	Budget vs. Actual contribution/use	Debt Service	General Fund	General Fund debt service as a % of total General Fund
Yea	r Principal	Interest	BAN interest	Lease)	Debt Service	Principal	Interest	Total	Interest	Principal	Interest	Total	Interest	Principal	Interest	Total	Principal	Interest	Service	Premiums	Contribution	Debt Service	budget	Debt Svc Fund	Fund - Balance	Budget	expenditures
																			-				g				
201	6 3.184.649	1.118.133	80.925	4.383.707			-	-	-	-			-	-	-	-	-	-	-		4.098.507	4.542.176			544,000	54.600.000	7.51%
201		1,117,225	-	4,696,160	312,453	-	-	-	-	-		-	-	-	-	-	-	-	-	-	4,696,160	4,550,000	7,824	(146,160)	397,840	55,146,000	8.52%
201	3,568,567	1,007,190	-	4,575,757	(120,403)	-	130,000	130,000	-	-	-	-	-	-	-	-	-	130,000	130,000	250,000	4,705,757	4,550,000	0	(155,757)	492,083	55,697,460	8.45%
201	9 3,235,247	899,292	-	4,134,539	(441,218)	350,000	261,750	611,750	-	-	-	-	-		-	-	350,000	261,750	611,750	85,000	4,746,289	4,550,000	0	(196,289)	380,794	56,254,435	8.44%
202	0 2,980,737	790,816	-	3,771,553	(362,986)	375,000	250,875	625,875	56,438	-	175,000	175,000	-	-	-	-	375,000	482,313	857,313	300,000	4,628,865	4,550,000	0	(78,865)	601,929	56,816,979	8.15%
202	1 2,975,737	684,674	-	3,660,411	(111,142)	375,000	239,625	614,625	-	-	346,938	346,938	11,063	-	-	-	375,000	597,625	972,625	85,000	4,633,036	4,550,000	0	(83,036)	603,894	57,385,149	8.07%
202	2 2,992,047	569,457	-	3,561,503	(98,907)	450,000	227,250	677,250	-	350,000	329,063	679,063	-	-	60,000	60,000	800,000	616,313	1,416,313	250,000	4,977,816	4,550,000	0	(427,816)	426,078	57,959,000	8.59%
202	3 2,786,667	453,671	-	3,240,338	(321,166)	450,000	213,750	663,750	-	350,000	311,188	661,188	-	-	127,725	127,725	800,000	652,663	1,452,663	-	4,693,000	4,550,000	0	(143,000)	283,078	58,538,590	8.02%
202	4 2,811,667	350,032	-	3,161,699	(78,639)	450,000	200,250	650,250	-	350,000	293,313	643,313	-	170,000	124,313	294,313	970,000	617,875	1,587,875	-	4,749,574	4,550,000	0	(199,574)	83,504	59,123,976	8.03%
202	5 2,621,667	263,012	-	2,884,679	(277,020)	450,000	186,750	636,750	-	450,000	275,438	725,438	-	200,000	117,488	317,488	1,100,000	579,675	1,679,675	-	4,564,354	4,550,000	0	(14,354)	69,150	59,715,216	7.64%
202	6 2,161,667	194,289	-	2,355,956	(528,723)	450,000	173,250	623,250	-	500,000	257,563	757,563	-	200,000	110,663	310,663	1,150,000	541,475	1,691,475	-	4,047,431	4,550,000	0	502,569	571,719	60,312,368	6.71%
202	7 1,170,000	147,800	-	1,317,800	(1,038,156)	450,000	159,750	609,750	-	600,000	239,688	839,688	-	200,000	103,838	303,838	1,250,000	503,275	1,753,275	-	3,071,075	4,550,000	0	1,478,925	2,050,644	60,915,492	5.04%
202	940,000	119,125	-	1,059,125	(258,675)	450,000	146,250	596,250	-	600,000	221,813	821,813 803,938	-	200,000	97,013	297,013	1,250,000	465,075	1,715,075	-	2,774,200	4,550,000 4,550,000	0			61,524,647	4.51% 3.71%
202		98,950 82,913	-	628,950 612,913	(430,175)	450,000 450,000	132,750 119,250	582,750 569,250	-	650,000	203,938 186,063	803,938	-	200,000	90,188 83.363	290,188 283,363	1,250,000	426,875 388,675	1,676,875	-	2,305,825 2,301,588	4,550,000	0			62,139,893	3.71%
		65,700	-	595,700	(17,213)	450,000	105,750	555,750	-	650,000	168,269	818.269	-	200,000	76,619	276,619	1,300,000	350,638	1,650,638	-	2,301,588	4,550,000	0			62,761,292	3.54%
203	,	51.300	-	431,300	(164,400)	450,000	92,250	542,250	-	650,000	150,556	800.556		200,000	69,956	269,956	1,300,000	312,763	1,630,636	-	2,240,336	4,550,000	0			64.022.794	3.19%
203		39,900	-	431,300	(11,400)	450,000	78,750	528,750	-	650,000	132.844	782.844	-	200,000	63,294	263,294	1,300,000	274.888	1,574,888	-	1,994,788	4,550,000	0			64,663,022	3.08%
203		28,500		408,500	(11,400)	450,000	65,250	515,250		650,000	115,131	765,131	_	225,000	56,631	281,631	1,325,000	237.013	1,562,013		1,970,513	4,550,000	0			65,309,652	3.02%
203	5 380.000	17,100		397,100	(11,400)	465,000	51.750	516,750	_	650,000	97,419	747,419	_	225,000	49,969	274,969	1,340,000	199,138	1,539,138	_	1,936,238	4,550,000	0			65,962,749	2.94%
203	6 380.000	5,700	-	385,700	(11,400)	500,000	37,500	537.500	-	650,000	79,706	729,706	_	235,000	43,306	278,306	1.385.000	160,513	1,545,513	_	1,931,213	4.550.000	0			66,622,376	2.90%
203	7	-	-	-	(385,700)	500,000	22,500	522,500	-	650,000	61,994	711,994	-	250,000	36,644	286,644	1,400,000	121,138	1,521,138	-	1,521,138	4,550,000	0			67,288,600	2.26%
203	8	-	-	-	-	500,000	7,500	507,500	-	650,000	44,281	694,281	-	250,000	29,981	279,981	1,400,000	81,763	1,481,763	-	1,481,763	4,550,000	0			67.961.486	2.18%
203	9	-	-	-	-	-	-	-	-	650,000	26,569	676,569	-	250,000	23,319	273,319	900,000	49,888	949,888	-	949,888	4,550,000	0			68,641,101	1.38%
204	0	-	-	-	-	-	-	-	-	650,000	8,856	658,856	-	250,000	16,656	266,656	900,000	25,513	925,513	-	925,513	4,550,000	0			69,327,512	1.33%
204	1	-	-	-	-	-	-	-	-	-	-	-	-	250,000	9,994	259,994	250,000	9,994	259,994	-	259,994	4,550,000	0			70,020,787	0.37%
204	2	-	-	-	-		-	-	-	-	-	-	-	250,000	3,331	253,331	250,000	3,331	253,331	-	253,331	4,550,000	0			70,720,995	0.36%
204	3	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,550,000	0			71,428,205	0.00%
204	4	-	-	-	-		-	-		-	-		-	-	-	-	-	-	-	-	-	4,550,000	-			-	
Tota	38,497,584	8,104,779	80,925	46,683,288		8,915,000	2,902,750	11,817,750	56,438	10,950,000	3,725,625	14,675,625	11,063	4,155,000	1,394,288	5,549,288	24,020,000	8,090,163	32,110,163	970,000	78,508,251						

		1	2017/201		2017/2	2017/2018 proposed	osed 5 year CIP	5 year CIP				updated as of 12/2016	12/2016	
ehicle/Eqp	Vehicle/Eqp # Description	Year	FY 17/18	8 FY 18/19	9 FY 19/20	FY	20/21 FY	21/22	FY 22/23	FY 23/24	FY 23/24	4 FY 25/26	FY	26/27
Trucks:														
39 TOL	Ford F800 Dump	1996		21									+	
63 TOL	GMC 3500	1999					+						+	
38 TOL	Ford F550	2003		13	14	15	16						-	
56 TOL	Ford F250	2006		11	12	13	14	15	16	11		81	161	20
53 TOL	Ford F450	2007			11	12	13	14	15	16		11	18	N.
81 TOL	Ford F250	2007		10	11	12	13	14	15	16		1.1	18	15
1OL 89	Ford F550	2007	136		11	12	13	14	15	Ik		1.1	18	1
75 TOL	3/4 Ton Van	2008			10	11								
55 TOL	Ford F450	2011		7	∞	6	10	11	12	113	8	14	15	16
5 TOL	Ford F250	2012		9	7	-	-							
61 TOL	Ford F250 (mechanics truck)	2013		5 0	9 ,	7	00	0 1	10			21 0	13	-
50 TOL	Ford F550	2015		3	4 c	0 6	0 4		0	0 1		01	11	
hadulad Bank	FOID FOOD	2010		1	7	0	+	2				0	7	I
30 TOI Ford E8	Ford F800 Dump	2017	-	mem	-	2	3	4	8	9		7	00	100
5 TOL	Ford F250	2018			new	-	2	3	4			9	7	00
75 TOL	3/4 Ton Van	2019				new	-	2	3			5	9	1
38 TOL	Ford F550	2020					new	-	2			4	5	9
Equipment:														
	Ford Tractor	1970		3.7	38	39	40	41	42	4.		14	45	46
	Sweepstar	1991		26	12	28	29	30	31	32		33	34	25
	Easy Rake	1998		61	20	21	22	23	24	25		36	27	2.8
	Lazer Lawnmower	1999		81	61	20	21	22	23	24		25	26	27
	Gravely Snow Blower	1999			61	20	21	22	23	24		25	26	2
	Gravely Snow Blower	1999		18	61	50	21	22	23	24		25	26	23
	John Deere Tractor	2001		1 91	7	18	61	20	21	27.		23	24	25
	Easy Kake	2001		100		18	19	707	717	77		72	47	7
	Skidsteer New Holland 180	2007		CI	01	17	+						+	
	4000 Lawnmower	2002			9	31	31	1.1	10	91		0	10	00
	Easy Kake	2002		13	14	15	0 91	17	18	01		0,	21	200
	Gravely Snow Blower	2005		3	4	151	16	17	18	61		03	21	22
	Cat Loader	2006		12 1	13	14	15	16	17	18		19	20	21
	Gravely Snow Blower	2007			12	13	14	15	91	71		8	19	20
	Lazer Lawnmower	2007		11	12	13	14	15	16	51		00	19	20
	Kubota tractor	2007		11	12	13	14	15	16	11		8	19	20
	4000 Lawnmower	2007			12	13	14	15	16	17		8	19	20
	Line Painter	2008												
	Skidsteer New Holland 170	2011		7	00 (6	10	11	12	13		14	15	16
	580 Mower #1	2010			1 00	6 6	01		12	SI CI		4 6	51	
	Ventrix mower/thrower	2013		0 ,	- 4	× ×	7 7	OJ °	11 0	21		2 -	4 0	
	EXMARK Lazer Lawninower	2014		4 4	0 4	0 4	, ,	0 0	7 0	01			12	12
	EXMark Lazer Lawnmower	2014		4 4	0 5	0 4	, ,	0 00	70	0 01		1 -	21 01	2 2
	ExMark Lazer Lawmower	2014			2 2	9	7	000	6	10			12	13
	Easy Rake/Smithco Groomer	2015		2	3	4	5	9	7	60	1000	6	10	11
Scheduled Replacements:	cements:													
	Line Painter	2018	ne	new										
	4000 Lawnmower	2019		new	W	1	2	3	4	5		9	7	00
	Skidsteer New Holland180	2020				new	1	2	3	4		5	9	-
			recommended	ed end of service	9					3 years past recommended end of service	pepueumoo	and of service		
			1						The second second second					
			I Vear Dast in	ecommended er	1 year past recommended end of service				CONTRACTOR OF THE PARTY OF THE	4+ years recor	nmended end	of service		

Particular Table			Equipm		ent Aging Schedule	for 17/20	nits	ssigned to 5 year CIP	Assigned to Highway Garage sed 5 year CIP	ay Garag	ē,	updated as of 12/2016	2016
with protect use only) 1991 1993 199	Vehicle/Eqp #	Description	Year		FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY	\vdash	FY 24/25	FY 25/26	FY 26/27
Signature 1993 1993 1994 1995 19	Trucks:	Mack Dumn (winter use only)	1991										
100ml 4700 (Tree Truck) 2000 19 18 19 19 19 19 19 19	30 TOL	Mack Dump (winter use only)	1993										
Standard	12 TOL	International 4700 (Tree Truck)	2000	17	18	19	20				24	2.5	26
1971 2002 19 19 19 19 19 19 19 1	64 TOL	Ford F250	2002	15	16	17	18	-	20		22	23	24
1979 2003	35 TOL	Western Star Dump	2002	15	16	17	al .		20		22	2.	24
No. No. No. No. No. No. No. No. No. No.	9 TOL	Ford F150	2003	14	15	16	11	1	61	20	21	22	23
Numb 2005 12 13 13 14 15 14 15 18 18 25 18 19 19 10 11 12 18 18 19 10 11 12 18 19 10 11 12 18 19 10 11 12 18 19 10 11 12 18 19 10 11 12 18 19 10 11 12 18 19 10 11 12 18 19 10 11 12 18 19 10 11 12 12 <th< td=""><td>23 TOL</td><td>Mack 10 Wheel (refurbished 2015)</td><td>2004</td><td>13</td><td>14</td><td>15</td><td>16</td><td>5</td><td>7</td><td>19</td><td>20</td><td>21</td><td>22</td></th<>	23 TOL	Mack 10 Wheel (refurbished 2015)	2004	13	14	15	16	5	7	19	20	21	22
SSO Dempty 2006 10 11 12 19 18 550 Dumpty 2007 10 11 12 19 18 550 Dumpty 2008 9 10 11 12 13 14 500 mindl 7400 2008 9 10 11 12 13 14 10xal 7400 2009 8 10 11 12 13 18 10xal 7400 2012 6 7 8 9 10 11 10xal 7400 2012 6 7 8 9 10 11 10xal 7400 2013 8 6 7 8 9 10 10xal 7400 2013 8 6 7 8 9 10 10xal 7400 2015 8 4 5 6 7 8 9 50 9 10 1 2 4 5 6 7 8 <td>33 TOL</td> <td>Mack Dump</td> <td>2005</td> <td>12</td> <td>13</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	33 TOL	Mack Dump	2005	12	13								
Ford D-S50 Dump	2 TOL	Ford F250 P/U	2006	11	12	13	14						
Name	25 TOL	Ford D-550 Dump	2007	10	11	12							
100ml 7400 2008 9 10 11 12 13 15 15 15 15 15 15 15	21 TOL	GMC 7500 Mack Dilmp	2008	6 6	10		12			51	S1 81	16	17
100mail 7400 2009 8 9 10 11 12 12 13 14 15 15 15 15 15 15 15	27 TOL	International 7400	2008	6	10	11	12						
100mail 7400 2012 6 7 8 9 10 10 10 10 10 10 10	31 TOL	International 7400	2009	8	6	10	11				15	16	1.1
1000m1 1	26 TOL	International 7400	2012	9	7	8	6				13	14	15
Solution 2012 Solution So	32 TOL	International 7400	2012	9	7	00	6				13	14	15
100mail 1400 2013 5 6 7 8 9 10 2014 3 3 4 5 6 7 8 9 10 2015 3 4 5 6 7 8 9 10 2015 3 4 5 6 7 8 9 10 2016 2015 3 4 5 6 7 8 8 201 2015 2015 3 4 5 6 7 8 201 2016 1 2 3 4 5 6 7 8 201 2016 1 2 3 4 5 6 7 8 201 2018 1 2 3 4 5 6 7 8 201 2018 1 2 3 4 5 6 7 2020 2019 1 2 2 3 4 2021 2021 2021 2021 2021 2021 2021 2030 2019 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2021 2040 2021 2021 2021 2021 2021 2021 2021 2021 2040 2021 20	1 TOL	Ford F250	2012	9	7								
Solution 2014 4 5 6 7 8 9 9	51 TOL	International 7400	2013	5	9	7	00						14
Solution 2015 3 4 5 6 7 8 8 5 6 7 8 8 6 7 8 8 6 7 8 8 6 7 8 8 6 7 8 8 6 7 8 8 6 7 8 8 6 7 8 8 6 7 8 8 7 8 8 7 8 8 7 8 8	28 TOL	International 7400	2014	4	5	9	7						13
Solution Solution	11 TOL	Ford F350	2015	3	4	5	9						12
Signature Sign	13 TOL	Ford F350 Rack Body	2015	3	4	5	9				10	11	12
Control of the cont	4 TOL	Ford F350	2015	. m	4 6	8 2	9 4				0	01	11
Section Control Cont	24 IOL 6 TOI	International 7400	2016	7	0 0	1 ("	0 4						10
Solution 2018 new 1 2 3 4	Scheduled Renla	rements:	20107		4	6							
50 2018 new 1 2 3 4 550 Dump 2019 new 1 2 3 4 550 Pump 2019 new 1 2 3 3 4 50 P/U 2020 new 1 1 2 3 3 4 3 3 4 3 3 4 3 3 4 4 3 3 4 4 4 4 4 4 4 4 4 4 4 4 4 4 5 4 4 5 4 5 4 5 4 5 4 5 4 5 9 4 5 9 4 5 9 4 5 4 5 4 5 4 5 4 5 9 4 5 9 4 5 4 5 4 5 4 5 4 5	33 TOL	International 7400	2018		new	1	2				9	7	8
1	1 TOL	Ford F250	2018		new	1	2					7	00
lifty 2019 new 1 2 3 SO P/U 2020 1 2020 1 2 1 2 2 1 2 2 1 2 2 2 2 2 2 2 2 2 2 2 3 4 3 3 3 4 3 3 3 4 3 3 4 3 3 4 3 3 4 3 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3	25 TOL	Ford D-550 Dump	2019			new	1				5	9	7
SO P/UT 2020 Rew 1 2 ional 7400 2021 45 46 47 new 1 2 50 2021 45 46 47 new*used* 1 1 4c 1972 45 46 47 new*used* 1 1 4c 1988 28 28 20 21 22 4c 2000 17 18 19 20 21 20 4c 2002 15 16 17 18 19 20 4c 2003 14 15 16 17 18 19 20 4c 2010 7 8 9 10 11 12 14 15 4c 2014 4 5 6 7 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9	8 TOL	Ford Utility	2019			new	1			I			7
1900 2021 1900	2 TOL	Ford F250 P/U	2020				new						9
Solution	27 TOL	International 7400	2021					nev					5
der 1972 45 46 47 new lused* ack Roller 1988 28 45 19 20 Loader 2000 17 18 19 20 Loader 2002 15 16 17 18 19 weeper 2003 14 15 16 17 18 19 Excavator 4500 2010 7 8 9 10 11 12 Excavator 4500 2014 4 5 6 7 8 9 khoe 2014 4 5 6 7 8 9 khoe 2014 4 5 6 7 8 9 ack Roller 2017 new 1 2 7 8 9 der 1 5 6 7 8 9 der 2017 mew 1 2 3 4 5	4 TOL	Ford F350	2021					nev			3	4	0
der 1972 45 46 47 new "used" ack Roller 1988 28 19 20 21 22 Loader 2000 13 16 17 18 19 20 weeper 2003 14 16 17 18 19 10 11 12 18 19 10 11 12 18 19 10 11 12 12 13 14 15 15 10 11 12 12 14 15 15 10 11 12 12 14 15 8 9 10 11 12 12 14 8 9 10 11 12 12 14 8 9 10 11 12 14 8 9 10 11 12 8 9 10 11 12 14 8 9 10 11 12 14 8 9	Heavy Equipm	ent:											
1988 28 28 29 20 20 20 20 20 20 20		Cat Grader	1972	45	46	47	"new "used"						
Loader 2002 17 18 19 20 weeper 2003 14 15 16 17 18 19 20 ised 2007 10 11 12 13 14 15 ised 2007 10 11 12 13 14 15 Exavator 4500 2011 7 8 9 10 11 12 Exavator 4500 2014 4 5 6 7 8 9 khoe 2014 4 5 6 7 8 9 khoe 2014 4 5 6 7 8 9 ack Roller 2017 new 1 2 3 4 5 der 1 year past recommended end of service 1 1 1 1 1 1 year past recommended end of service 1 2 3 4 5 2 years past recommended end of	TOT F	Dyno Pack Koller	2000	87	0	Q.	000				74	36	90
Second Second	70 TOI	Vac-Au Cat 038 Loader	2002	15	16	17	18				22	23	24
Excavator 4500 2007 10 11 12 13 14 15 15 15 15 15 15 15	19 TOL	Elgin Sweeper	2003	14	15	16	17				21	22	23
Excavator 4500 2010 7 8 9 10 11 12 Excavator 4500 2011 7 8 9 10 11 12 der 924 2014 4 5 6 7 8 9 khoe		Paver (used)	2007	10	11	12	13		1 15	16	17	18	19
Excavator 4500 2011 7 8 9 10 11 12 der 924 2014 4 5 6 7 8 9 khoe 2014 new 1 5 6 7 8 9 ack Roller 2017 new 1 2 3 4 5 der used recommended end of service new"used" 4 5 I year past recommended end of service I year past recommended end of service		Roadside Mower	2010	7	80	6	10				14	15	16
der 924 2014 4 5 6 7 8 9 khoe 2014 4 5 6 7 8 9 ack Roller 2017 new 1 2 3 4 5 der used recommended end of service 1 ack 5 5 l year past recommended end of service 1 year past recommended end of service ack ack ack		Hyndai Excavator 4500	2011	7	8	6	10		1		14		16
khoe 2014 4 5 6 7 8 9 ack Roller 2017 new 1 2 3 4 5 der used 1 2 3 4 5 der recommended end of service 1 5 4 5 1 year past recommended end of service 1 year past recommended end of service 1 1 2 years past recommended end of service 2 years past recommended end of service 1 1		Cat Loader 924	2014	4	5	9	7				11	12	13
ack Roller 2017 new 1 2 3 4 5 der used new"used" 4 5 recommended end of service recommended end of service 1 1 1 year past recommended end of service 2 years past recommended end of service 1	22 TOL	Cat Backhoe	2014	4	5	9	7				11	12	13
1 1 2 3 4 5 5	Scheduled Repla	cements:	1,00		-								
Used new used new used recommended end of service 1 year past recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recommended end of service 2 vears recomm		Dyno Pack Roller	7107	new	I	2	. 3				,	0	7
		Cat Grader	nsed				"new "used"						
				recommended en	d of service	A Brasilian				3 years past reco	mmended end o	of service	
				1 year past recon	amended end of s	ervice				4 years or more	past recommend	led end of service	
Management of the second of th				2 years past reco.	mmended end of	service				scheduled for rep	olacement		

updated 11/2016			POOL VEH	POOL VEHICLE REPLACEMENT SCHEDULE	ACEMENT (SCHEDULE		
Pool Vehicles	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25
Town Manager	New Vehicle							
	2015 Ford Explorer to Pool Car #5	Car #5						
Public Works Director	2015 Ford Explorer				New Vehicle			
					2015 Ford Explorer to ???			
Building Inspector	2013 Ford Explorer			New Vehicle				
				2013 Ford Explorer to Assessor	essor			
Elderly Outreach	2016 Dodge Caravan							
Canine	2010 F150			New Vehicle				
Fire Marshall	2011 Expedition							
Assessor/Pool Car #1	2006 Liberty			2013 Ford Explorer to Assessor	ssor			
				2006 Liberty surplus				
Recreation/Pool Car #2	2010 Ford Explorer							
	2003 Durango to surplus							
	2007 Liboth.							
Eligilieel/rool cal #3	Zoor Liberty							
Fire Dept/Pool Car #4	2006 Grand Cherokee							
Pool Car #5	2015 Ford Explorer to Pool Car #5	Car #5						
	2010 Ford Explorer to Rec							
Pool Car #6	2006 Cherokee							
1								
BOARD OF ED	And Para Para Dick					New Vehicle		
BOE #1	ZU IZ FOIG F 130 FICK UP							
BOE #2	2015 Ford F250 Pick up						New Vehicle	
BOE #3	2008 Ford 3/4 Van					New Vehicle		

Five Year Capital Budget Summary of Associated Operating Costs FY 2017-2018 through 2021-2022

<u>Function</u>	<u>Activity</u>	<u>Program</u>	<u>Project</u>	Operating <u>Costs</u>
FY 2017-2018 Capital Budget	Public Facilities	Public Facilities	Additional Funding Highway Garage Renovations	\$3,000-\$10,000 operating costs
FY 2019-2020 Capital Budget	Parks and Recreation	Parks and Recreation	New Playground Area	\$2,000-\$3,000 operating costs
FY 2019-2020 Capital Budget	Public Facilities	Public Facilities	Firehouse Improvements Implementation Phase	\$3,000-\$10,000 operating costs

^{**}These costs are estimates and more accurate figures are dependent upon the size and type of building or structure either renovated or built.